



Our ref: DHS/18/19068  
Your ref: 7199969

**Office of the Chief Executive**  
Level 8 North  
Riverside Building  
North Terrace  
Adelaide SA 5000

GPO Box 292  
Adelaide SA 5001

DX115

Tel: 08 8413 9050  
Fax: 08 8413 9002

ABN 11 525 031 744

Hon Kyam Maher MLC  
Leader of the Opposition  
Parliament House  
North Terrace  
ADELAIDE SA 5000

Sent by email: [maher.office@parliament.sa.gov.au](mailto:maher.office@parliament.sa.gov.au)

Dear Mr Maher

I refer to your application under the *Freedom of Information Act 1991* (the Act), received by the Department of Human Services (DHS), seeking access to:

*Since 17 March 2018, copies of any and all documents (including but not limited to physical, electronic, or written briefs, minutes, emails, internal correspondence and any other correspondence) regarding the Aboriginal Affairs Action Plan.*

*Timeframe: 17 March 2018 – 12 December 2018*

After a discussion with your office, the scope of this application was amended to the following:

*Since 17 March 2018, copies of any and all documents (including but not limited to physical, electronic, or written briefs, minutes, emails, internal correspondence and any other correspondence) in the Office of the Chief Executive regarding the Aboriginal Affairs Action Plan.*

Unfortunately, DHS was unable to make a determination on your application within the 30 days, therefore it is considered to be a 'deemed refusal' under section 19(2)(b) of the Act. However, DHS has continued to process your application outside of this timeframe. Section 19(2)(a) of the Act provides that an agency can release documents outside of the thirty-day timeframe, and this is still taken to be a determination under the Act.

Thirty-four documents were located that fit within the scope of your request and I have determined as follows:

- two documents are to be released in full,
- sixteen documents are to be released in part, and
- access is refused to sixteen documents.

#### **Documents released in part**

Sixteen documents contain the mobile phone numbers of government staff, personal information that I consider would be unreasonable to disclose. I have therefore determined this information exempt pursuant to clause 6(1) of Schedule 1 of the Act.

These documents also contain information the release of which would disclose deliberations of Cabinet. I have determined this information exempt pursuant to clause 1(1)(e) of Schedule 1 of the Act.

In accordance with section 20(4) of the Act, I consider that you would wish for access to the rest of these documents after exempt information is removed and I am therefore releasing these documents to you in part.

### **Documents refused in full**

Sixteen documents consist of information that if released would disclose deliberations of Cabinet. I have determined these documents exempt in full under clause 1(1)(e) of Schedule 1 of the Act.

Please find enclosed a document schedule containing further information regarding exemptions applied, and a copy of documents released.

### **Exemptions**

#### **Clause 1 – Cabinet documents**

(1) *A document is an exempt document –*

...  
(e) *if it contains matter the disclosure of which would disclose information concerning any deliberation or decision of Cabinet; or*

#### **Clause 6 – Documents affecting personal affairs**

(1) *A document is an exempt document if it contains matter the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).*

If you are dissatisfied with my determination, you can seek an internal review by writing to the Chief Executive, DHS, as the Principal Officer of the agency. Your request should be sent within 30 days of your receipt of this letter.

In accordance with the requirements of Premier and Cabinet Circular PC045, details of your FOI application, and the documents to which you are given access, may be published on the agency's disclosure log. A copy of PC045 can be found at <http://dpc.sa.gov.au/what-we-do/services-for-government/premier-and-cabinet-circulars>.

If you have any questions in relation to this matter, please contact Fiona Braendler, Senior FOI Officer, on telephone 8413 9094 or by email at [DHSFreedomofInformation@sa.gov.au](mailto:DHSFreedomofInformation@sa.gov.au). If you disagree with publication, you will need to advise the Senior FOI Officer within two weeks of the date of this determination.

Yours sincerely



Sally McInnes  
**ACCREDITED FOI OFFICER**

18 / 10 / 2019

## SCHEDULE OF DOCUMENTS – DHS/18/19068

Freedom of information application from Kyam Maher MLC seeking access to *Since 17 March 2018, copies of any and all documents (including but not limited to physical, electronic, or written briefs, minutes, emails, internal correspondence and any other correspondence) in the Office of the Chief Executive regarding the Aboriginal Affairs Action Plan.*

No	Date	Description of document	Determination	Exemptions
1.	14/05/2018	Email – Strategic Plan for Aboriginal Affairs	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
2.	15/05/2018	Email – Strategic Plan for Aboriginal Affairs	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
3.	17/5/2018	Email – Message to all Ministers – Aboriginal projects for consideration in the new Aboriginal Strategic Plan	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
4.		Attachment 1 to document 3 Template	Released in full	No exempt material
5.		Attachment 2 to document 3	Refused in full	Clause 1(1)(e) – Cabinet documents
6.	17/5/2018	Email – Aboriginal Affairs Strategy	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
7.		Attachment 1 to document 6	Refused in full	Clause 1(1)(e) – Cabinet documents
8.	18/5/2018	Email – Strategic Plan for Aboriginal Affairs	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
9.		Attachment 1 to document 8	Refused in full	Clause 1(1)(e) – Cabinet documents
10.	18/5/2018	Email – Message to all Ministers – Aboriginal projects for consideration in the new Aboriginal Strategic Plan	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
11.		Attachment 1 to document 10	Refused in full	Clause 1(1)(e) – Cabinet documents
12.	18/5/2018	Email – Message to all Ministers – Aboriginal projects for consideration in the new Aboriginal Strategic Plan (Documents 5, 7, 9 and 11 attached)	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
13.	31/07/2018	Email – SA Aboriginal Action Plan	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
14.	01/08/2018	Email – SA Aboriginal Action Plan	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
15.		Attachment 1 to document 14	Released in full	No exempt material
16.		Attachment 2 to document 14	Refused in full	Clause 1(1)(e) – Cabinet documents
17.		Attachment 3 to document 14	Refused in full	Clause 1(1)(e) – Cabinet documents
18.	02/08/2018	Email – SA Aboriginal Action Plan – proposals requested	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
19.		Attachment 1 to document 18	Refused in full	Clause 1(1)(e) – Cabinet documents

### SCHEDULE OF DOCUMENTS – DHS/18/19068

No	Date	Description of document	Determination	Exemptions
20.	02/08/2018	Email – SA Aboriginal Action Plan – proposals requested	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
21.		Attachment 1 to document 20	Refused in full	Clause 1(1)(e) – Cabinet documents
22.		Attachment 2 to document 20	Refused in full	Clause 1(1)(e) – Cabinet documents
23.		Attachment 3 to document 2	Refused in full	Clause 1(1)(e) – Cabinet documents
24.	02/08/2018	Email – SA Aboriginal Action Plan – proposals requested	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
25.	02/08/2018	Email – SA Aboriginal Action Plan (Documents 18 and 19 also attached to this email)	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
26.		Attachment 1 to document 25	Refused in full	Clause 1(1)(e) – Cabinet documents
27.		Attachment 2 to document 25	Refused in full	Clause 1(1)(e) – Cabinet documents
28.	22/08/2018	Email - SA Aboriginal Affairs Action Plan	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
29.		Attachment 1 to document 28	Refused in full	Clause 1(1)(e) – Cabinet documents
30.		Attachment 2 to document 28	Refused in full	Clause 1(1)(e) – Cabinet documents
31.	22/08/2018	Email – SA Aboriginal Affairs Action Plan	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
32.		Attachment 1 to document 31	Refused in full	Clause 1(1)(e) – Cabinet documents
33.	22/08/2018	Email – SA Aboriginal Affairs Action Plan	Released in part	Clause 1(1)(e) – Cabinet documents Clause 6(1) – personal affairs
34.		Attachment 1 to document 34	Refused in full	Clause 1(1)(e) – Cabinet documents

**Braendler, Fiona (DHS)**

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**From:** Rogers, Nancy (DHS)  
**Sent:** Monday, 14 May 2018 3:37 PM  
**To:** Wallace, Sue (DHS); Bennett, Rohan (DHS-YouthJustice); Mort, Fiona (DHS); Fagan-Schmidt, Phil (DHS)  
**Cc:** Boswell, Lois (DHS); Chee, Karen (DHS)  
**Subject:** Strategic Plan for Aboriginal Affairs - urgent  
**Importance:** High

Dear all

Please see below – I understand this request reached our Minister's office at 2pm so we are only slightly behind! Tony has asked that consideration be given to a project in youth justice, jointly between Sue & Rohan. Fiona, can you also consider re Clause 1(1)(e), and Phil, not sure if you wish to put anything up.

Regards

**Nancy Rogers**  
**Director, Office of the Chief Executive**  
**Department of Human Services**

Phone 841 38125

Mobile Clause 6(1)

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**From:** Biggins, Kelly (DPC)  
**Sent:** Friday, 11 May 2018 2:04 PM  
**To:** Ambler, Ruth (DPC) <[Ruth.Ambler@sa.gov.au](mailto:Ruth.Ambler@sa.gov.au)>; Wilson, Ben (DPC) <[Ben.Wilson@sa.gov.au](mailto:Ben.Wilson@sa.gov.au)>; Gay, Brad (DPC) <[Brad.Gay@sa.gov.au](mailto:Brad.Gay@sa.gov.au)>; Gorvett, Jon (DPC) <[Jon.Gorvett@sa.gov.au](mailto:Jon.Gorvett@sa.gov.au)>; Ali, Jehad (DPC) <[Jehad.Ali@sa.gov.au](mailto:Jehad.Ali@sa.gov.au)>; Mazel, Joslene (DPC) <[Joslene.Mazel2@sa.gov.au](mailto:Joslene.Mazel2@sa.gov.au)>; Balan-Vnuk, Eva (DPC) <[Eva.Balan-Vnuk@sa.gov.au](mailto:Eva.Balan-Vnuk@sa.gov.au)>; Worthington-Eyre, Peter (DPC) <[Peter.Worthington-Eyre@sa.gov.au](mailto:Peter.Worthington-Eyre@sa.gov.au)>; Schell, Jason (DPC) <[Jason.Schell@sa.gov.au](mailto:Jason.Schell@sa.gov.au)>; Louca, Peter (DSD-ARTS) <[Peter.Louca@sa.gov.au](mailto:Peter.Louca@sa.gov.au)>; Manton, Robert (DTF) <[Robert.Manton@sa.gov.au](mailto:Robert.Manton@sa.gov.au)>; Woolhouse, Steven (DPC) <[Steven.Woolhouse@sa.gov.au](mailto:Steven.Woolhouse@sa.gov.au)>  
**Cc:** Robb, Donna (DPC) <[Donna.Robb@sa.gov.au](mailto:Donna.Robb@sa.gov.au)>  
**Subject:** Strategic Plan for Aboriginal Affairs

Hi team,

We have recently been advised that the Premier's Chief of Staff, on behalf of the Premier, has emailed all Minister's regarding the Government's intention to develop a Strategic Plan for Aboriginal Affairs and requested that all agencies submit a list of proposed project proposals. This Plan, while having some key overall objectives, needs to generate practical projects that can be implemented relatively quickly by government agencies and aboriginal communities working together to provide measurable outcomes within a (relatively) short period of time.

The projects should focus on –

- a) Aboriginal economic participation
- b) Service delivery in key areas such as health, education, child protection, justice and the environment that are 'place-based' so they are tailored to local needs and can be implemented in a culturally appropriate manner.

Please give consideration to any potential projects within your Directorates that might fit the criteria. Each proposal should provide a high level summary of the project, its estimated cost (including an indication of whether funding for the proposal is already provided in the forward estimates) and the outcomes that the project can deliver within

two years.

Clause 1(1)(e) - Cabinet

We have been advised that projects generated from AARD are not expected to be canvassed by this brief as the Premier already has visibility of these.

Donna Robb will coordinate responses on behalf of DPC. Please ensure any information is provided to her by c.o.b. Thursday 17 May.

Thanks, Kelly

## Kelly Biggins

Director  
Office of the Chief Executive  
Department of the Premier and Cabinet

Ph: +61 8 84295040  
GPO Box 2343 | ADELAIDE SA 5001  
[kelly.biggins3@sa.gov.au](mailto:kelly.biggins3@sa.gov.au) | [www.dpc.sa.gov.au](http://www.dpc.sa.gov.au)  
Level 16 State Administration Centre, 200 Victoria Square (Tarntanyangga) ADELAIDE SA 5000



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**Braendler, Fiona (DHS)**

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**From:** Stephenson, Tracey (DPC)  
**Sent:** Tuesday, 15 May 2018 3:02 PM  
**To:** Rogers, Nancy (DHS)  
**Cc:** Chee, Karen (DHS); McPherson, Helen (DPC)  
**Subject:** RE: Strategic Plan for Aboriginal Affairs

And Helen's going to make contact with Jude to discuss ideas about a possible proposal regarding Clause 1(1)(e) - Cabinet [REDACTED].

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**From:** Rogers, Nancy (DHS)  
**Sent:** Tuesday, 15 May 2018 10:28 AM  
**To:** Wallace, Sue (DHS) ; Bennett, Rohan (DHS-YouthJustice) ; Mort, Fiona (DHS)  
**Cc:** Chee, Karen (DHS) ; Stephenson, Tracey (DPC)  
**Subject:** FW: Strategic Plan for Aboriginal Affairs

See below from Cabinet Office (which is strangely in line with our priorities) – can you advise where you are up to and talk with Tracey as need be?

**Nancy Rogers**  
**Director, Office of the Chief Executive**  
**Department of Human Services**

Phone 841 38125  
 Mobile Clause 6(1)

---

**From:** Stephenson, Tracey (DPC)  
**Sent:** Tuesday, 15 May 2018 10:22 AM  
**To:** Rogers, Nancy (DHS) <[Nancy.Rogers@sa.gov.au](mailto:Nancy.Rogers@sa.gov.au)>  
**Cc:** Chee, Karen (DHS) <[karen.chee@sa.gov.au](mailto:karen.chee@sa.gov.au)>  
**Subject:** RE: Strategic Plan for Aboriginal Affairs

Hi Nancy

DPC/ Cabinet Office also has to come up with project proposals, as well as line agencies - it would be very helpful to know what DHS is planning so we don't duplicate / or can coordinate....

Will you be pulling together ideas and sending them up through Minister Lensink? My preference is , if we have an idea of what proposals you are suggesting, then DPC does not get into this space.

The ideas I thought could be investigated are:

- Clause 1(1)(e) - Cabinet [REDACTED]
- [REDACTED]

Might be easier to discuss...

Tracey

---

**From:** Stephenson, Tracey (DPC)  
**Sent:** Monday, 14 May 2018 3:19 PM



**To:** Rogers, Nancy (DHS) <[Nancy.Rogers@sa.gov.au](mailto:Nancy.Rogers@sa.gov.au)>

**Cc:** Chee, Karen (DHS) <[karen.chee@sa.gov.au](mailto:karen.chee@sa.gov.au)>

**Subject:** FW: Strategic Plan for Aboriginal Affairs

Hi Nancy

The Premier intends to develop a Strategic Plan for Aboriginal Affairs and has requested Ministers ask their agencies consider proposed project proposals.

Just wanted to check that this has come through to you – with our new portfolio allocation, you might also get this send through from Karen Ballintyne's team – apologies if I've doubled up, but at least you'll be sure to receive it!

Tracey

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**From:** Biggins, Kelly (DPC)

**Sent:** Friday, 11 May 2018 2:04 PM

**To:** Ambler, Ruth (DPC) <[Ruth.Ambler@sa.gov.au](mailto:Ruth.Ambler@sa.gov.au)>; Wilson, Ben (DPC) <[Ben.Wilson@sa.gov.au](mailto:Ben.Wilson@sa.gov.au)>; Gay, Brad (DPC) <[Brad.Gay@sa.gov.au](mailto:Brad.Gay@sa.gov.au)>; Gorvett, Jon (DPC) <[Jon.Gorvett@sa.gov.au](mailto:Jon.Gorvett@sa.gov.au)>; Ali, Jehad (DPC) <[Jehad.Ali@sa.gov.au](mailto:Jehad.Ali@sa.gov.au)>; Mazel, Joslene (DPC) <[Joslene.Mazel2@sa.gov.au](mailto:Joslene.Mazel2@sa.gov.au)>; Balan-Vnuk, Eva (DPC) <[Eva.Balan-Vnuk@sa.gov.au](mailto:Eva.Balan-Vnuk@sa.gov.au)>; Worthington-Eyre, Peter (DPC) <[Peter.Worthington-Eyre@sa.gov.au](mailto:Peter.Worthington-Eyre@sa.gov.au)>; Schell, Jason (DPC) <[Jason.Schell@sa.gov.au](mailto:Jason.Schell@sa.gov.au)>; Louca, Peter (DSD-ARTS) <[Peter.Louca@sa.gov.au](mailto:Peter.Louca@sa.gov.au)>; Manton, Robert (DTF) <[Robert.Manton@sa.gov.au](mailto:Robert.Manton@sa.gov.au)>; Woolhouse, Steven (DPC) <[Steven.Woolhouse@sa.gov.au](mailto:Steven.Woolhouse@sa.gov.au)>

**Cc:** Robb, Donna (DPC) <[Donna.Robb@sa.gov.au](mailto:Donna.Robb@sa.gov.au)>

**Subject:** Strategic Plan for Aboriginal Affairs

Hi team,

We have recently been advised that the Premier's Chief of Staff, on behalf of the Premier, has emailed all Minister's regarding the Government's intention to develop a Strategic Plan for Aboriginal Affairs and requested that all agencies submit a list of proposed project proposals. This Plan, while having some key overall objectives, needs to generate practical projects that can be implemented relatively quickly by government agencies and aboriginal communities working together to provide measurable outcomes within a (relatively) short period of time.

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Please give consideration to any potential projects within your Directorates that might fit the criteria. Each proposal should provide a high level summary of the project, its estimated cost (including an indication of whether funding for the proposal is already provided in the forward estimates) and the outcomes that the project can deliver within two years.

Clause 1(1)(e) - Cabinet

We have been advised that projects generated from AARD are not expected to be canvassed by this brief as the Premier already has visibility of these.

Donna Robb will coordinate responses on behalf of DPC. Please ensure any information is provided to her by c.o.b. Thursday 17 May.

Thanks, Kelly

**Kelly Biggins**



Director  
Office of the Chief Executive  
Department of the Premier and Cabinet

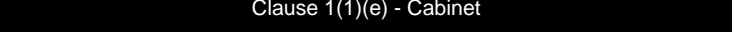
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[kelly.biggins3@sa.gov.au](mailto:kelly.biggins3@sa.gov.au) | [www.dpc.sa.gov.au](http://www.dpc.sa.gov.au)  
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**Braendler, Fiona (DHS)**

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**From:** Burner, Rhiannon (DHS)  
**Sent:** Thursday, 17 May 2018 10:18 AM  
**To:** Chee, Karen (DHS)  
**Cc:** Mort, Fiona (DHS); Francis, Annie (DHS); Childs, Tyme (DHS)  
**Subject:** RE: SENSITIVE: SA Cabinet - Message to all Ministers - Aboriginal projects for consideration in the new Aboriginal Strategic Plan.  
**Attachments:**  Clause 1(1)(e) - Cabinet

Apologies!! I've attached a slightly revised version.....  
 RB

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**From:** Chee, Karen (DHS)  
**Sent:** Thursday, 17 May 2018 10:15 AM  
**To:** Burner, Rhiannon (DHS)  
**Subject:** RE: SENSITIVE: SA Cabinet - Message to all Ministers - Aboriginal projects for consideration in the new Aboriginal Strategic Plan.

Thanks Rhiannon!

Karen

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**From:** Burner, Rhiannon (DHS)  
**Sent:** Thursday, 17 May 2018 9:59 AM  
**To:** Chee, Karen (DHS) <[karen.chee@sa.gov.au](mailto:karen.chee@sa.gov.au)>  
**Cc:** Mort, Fiona (DHS) <[Fiona.Mort@sa.gov.au](mailto:Fiona.Mort@sa.gov.au)>; Francis, Annie (DHS) <[Annie.Francis@sa.gov.au](mailto:Annie.Francis@sa.gov.au)>; Childs, Tyme (DHS) <[Tyme.Childs@sa.gov.au](mailto:Tyme.Childs@sa.gov.au)>  
**Subject:** RE: SENSITIVE: SA Cabinet - Message to all Ministers - Aboriginal projects for consideration in the new Aboriginal Strategic Plan.

Hi Karen,

Please find attached OFW's proposal, now in the template.

Regards

**Rhiannon Burner**  
**Senior Policy Officer**

**Office for Women**

T: 08 8303 0599 |  
 F: 8303 0963 | E: [rhiannon.burner@sa.gov.au](mailto:rhiannon.burner@sa.gov.au)  
 Toll Free: 1800 188 158  
*Note: I am not available on Mondays*  
**Ground Floor, 101 Grenfell Street Adelaide SA 5000**  
 Postal: PO Box 292 Adelaide SA 5001  
[www.officeforwomen.sa.gov.au](http://www.officeforwomen.sa.gov.au)

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**From:** Rogers, Nancy (DHS)  
**Sent:** Wednesday, 16 May 2018 4:28 PM  
**To:** Mort, Fiona (DHS) <[Fiona.Mort@sa.gov.au](mailto:Fiona.Mort@sa.gov.au)>; Wallace, Sue (DHS) <[Sue.Wallace@sa.gov.au](mailto:Sue.Wallace@sa.gov.au)>; Allen, Jude (DHS)

<[Jude.Allen@sa.gov.au](mailto:Jude.Allen@sa.gov.au)>; Bennett, Rohan (DHS-YouthJustice) <[Rohan.Bennett@sa.gov.au](mailto:Rohan.Bennett@sa.gov.au)>; Fagan-Schmidt, Phil (DHS) <[Phil.Fagan-Schmidt@sa.gov.au](mailto:Phil.Fagan-Schmidt@sa.gov.au)>

Cc: Marsh, Julie (DHS) <[Julie.Marsh@dcsi.sa.gov.au](mailto:Julie.Marsh@dcsi.sa.gov.au)>; Burner, Rhiannon (DHS) <[Rhiannon.Burner@sa.gov.au](mailto:Rhiannon.Burner@sa.gov.au)>; Myers, Greg (DHS) <[Greg.Myers@sa.gov.au](mailto:Greg.Myers@sa.gov.au)>; Chee, Karen (DHS) <[karen.chee@sa.gov.au](mailto:karen.chee@sa.gov.au)>; Boswell, Lois (DHS) <[Lois.Boswell@sa.gov.au](mailto:Lois.Boswell@sa.gov.au)>; Harrison, Tony (DHS) <[Tony.Harrison@sa.gov.au](mailto:Tony.Harrison@sa.gov.au)>

**Subject:** SENSITIVE: SA Cabinet - Message to all Ministers - Aboriginal projects for consideration in the new Aboriginal Strategic Plan.

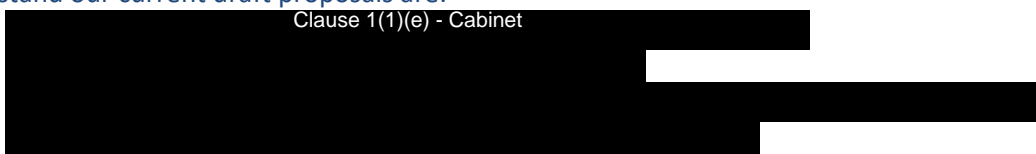
**Importance:** High

Dear all

Please see below the official email from the Premier's Chief of Staff requesting summary information on projects which may form part of the Aboriginal Strategic Plan, which I have just received. There has also been some confusion with the interaction with Cabinet office – they are not collating our proposals, but merely wanting to be on top of what we are submitting.

DPC have also now developed a template for submissions (attached).

I understand our current draft proposals are:

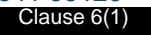
-  Clause 1(1)(e) - Cabinet

**Please return the completed template to with draft proposals to Karen Chee by 12 noon Friday 16** so there is time for consideration and prioritisation by the CE and DCE as well as consideration by the Minister.

**Nancy Rogers**

**Director, Office of the Chief Executive  
Department of Human Services**

Phone 841 38125

Mobile  Clause 6(1)

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**From:** Chapman Van Duivenbode, Grace (DPC)

**Sent:** Wednesday, 9 May 2018 1:45 PM

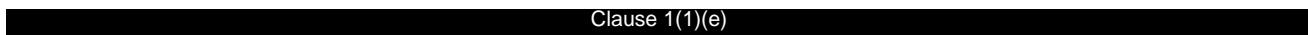
**To:** Hage, Candice (AGD) <[Candice.Hage@sa.gov.au](mailto:Candice.Hage@sa.gov.au)>; Cathro, Vicky (DTF) <[Vicky.Cathro@sa.gov.au](mailto:Vicky.Cathro@sa.gov.au)>; Burge, Elizabeth (Education) <[Elizabeth.Burge@sa.gov.au](mailto:Elizabeth.Burge@sa.gov.au)>; Vounasis, Angela (DTTI) <[Angela.Vounasis3@sa.gov.au](mailto:Angela.Vounasis3@sa.gov.au)>; Higgins, Mandy (DHS) <[Mandy.Higgins@sa.gov.au](mailto:Mandy.Higgins@sa.gov.au)>; Adams, Tania (DIS) <[Tania.Adams@sa.gov.au](mailto:Tania.Adams@sa.gov.au)>; Shaw, Scott (Health) <[Scott.Shaw5@sa.gov.au](mailto:Scott.Shaw5@sa.gov.au)>; Squeo, Vanessa (DEM) <[Vanessa.Squeo3@sa.gov.au](mailto:Vanessa.Squeo3@sa.gov.au)>; Staniford, Elizabeth (DCP) <[Elizabeth.Staniford3@sa.gov.au](mailto:Elizabeth.Staniford3@sa.gov.au)>; Fowler, Paige (PIRSA) <[Paige.Fowler2@sa.gov.au](mailto:Paige.Fowler2@sa.gov.au)>; Smith, Damian (AGD) <[Damian.Smith@sa.gov.au](mailto:Damian.Smith@sa.gov.au)>; Walker, Erin (DEWNR) <[Erin.Walker@sa.gov.au](mailto:Erin.Walker@sa.gov.au)>; Phillips-Wilkinson, Jenna (DPTI) <[Jenna.Phillips-Wilkinson3@sa.gov.au](mailto:Jenna.Phillips-Wilkinson3@sa.gov.au)>

**Subject:** SENSITIVE: SA Cabinet - Message to all Ministers

Good afternoon all,

Please ensure that your Minister receives the below message from James Stevens, Chief of Staff on behalf of the Premier.

To all Ministers,

 Clause 1(1)(e)

This Plan, while having some key overall objectives, needs to generate practical projects that can be implemented relatively quickly by government agencies and aboriginal communities working together to provide measurable outcomes within a period of say two years.

The projects should focus on –

- a) Aboriginal economic participation
- b) Service delivery in key areas such as health, education, child protection, justice and the environment that are 'place-based' so they are tailored to local needs and can be implemented in a culturally appropriate manner

I now ask that you request your agencies to submit a list of project proposals by **May 22** to Richard Yeeles, Principal Adviser to the Premier. Each proposal should provide a high level summary of the project, its estimated cost (including an indication of whether funding for the proposal is already provided in the forward estimates) and the outcomes that the project can deliver within two years.

Clause 1(1)(e)

Please direct any queries to myself on Clause 6(1)

James Stevens  
Chief of Staff to the Premier

Regards,  
**Grace Chapman van Duivenbode**  
Cabinet Officer  
Office of the Premier of South Australia  
Level 15, State Administration Centre

T +61 (08) 8429 5076 E [grace.chapmanvanduivenbode2@sa.gov.au](mailto:grace.chapmanvanduivenbode2@sa.gov.au)

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# DEPARTMENT OF HUMAN SERVICES

## ABORIGINAL AFFAIRS STRATEGIC PLAN

[date]

### PROJECT TITLE:

#### **Proposal**

[insert]

#### **Background**

[insert]

#### **Scope**

[insert]

#### **Recommendation**

It is recommended:

1)

#### **Budget**

[insert]

#### **Limitations and / or Dependencies**

[insert]

#### **Critical Stakeholders**

[insert]

For more information:

[Insert name and title of author]

Phone:

Email:

**Braendler, Fiona (DHS)**

---

**From:** Bond, Kathy (DHS-YouthJustice)  
**Sent:** Thursday, 17 May 2018 5:00 PM  
**To:** Myers, Greg (DHS)  
**Cc:** Rogers, Nancy (DHS); Bennett, Rohan (DHS-YouthJustice)  
**Subject:** FW: Strategic Plan for Aboriginal Affairs - urgent  
**Attachments:** Aboriginal Affairs Strategy - [REDACTED] Clause 1(1)(e) .docx  
**Importance:** High

Hi Greg

Attached please find YJ contribution in relation to the [REDACTED] Clause 1(1)(e) for consideration.

Kind regards

**Kathy Bond** | Principal Policy Officer  
 Youth Justice  
 Department of Human Services  
 T | 08 8207 0429 E | [kathy.bond2@sa.gov.au](mailto:kathy.bond2@sa.gov.au)

(not available Mondays)

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I acknowledge that I work on the traditional country of the Kaurna people of the Adelaide Plains. I recognise and respect their cultural heritage, beliefs and relationship with the land. I acknowledge that they are of continuing importance to the Kaurna people living today.

---

**From:** Bennett, Rohan (DHS-YouthJustice)  
**Sent:** Wednesday, 16 May 2018 4:38 PM  
**To:** Bond, Kathy (DHS-YouthJustice)  
**Subject:** FW: Strategic Plan for Aboriginal Affairs - urgent

Regards,

**Rohan Bennett**  
 A/Executive Director, Youth Justice  
 Department of Human Services  
 North Terrace South East, Riverside Centre, North Terrace, Adelaide 5000  
 Tel: 08 84154140  
 Mobile: [REDACTED] Clause 6(1)  
 Email: [rohan.bennett@sa.gov.au](mailto:rohan.bennett@sa.gov.au)

*Children and young people in the justice system are inspired to change and positively participate in their community.*

I acknowledge that I work on the traditional country of the Kaurna people of the Adelaide Plains. I recognise and respect their cultural heritage, beliefs and relationship with the land. I acknowledge that they are of continuing importance to the Kaurna people living today.

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*mail and delete the original. If there are doubts about the validity of this message, please contact the sender by telephone. It is the recipient's responsibility to check the e-mail and any attached files for viruses.*

---

**From:** Myers, Greg (DHS)  
**Sent:** Wednesday, 16 May 2018 3:24 PM  
**To:** Wallace, Sue (DHS) ; Bennett, Rohan (DHS-YouthJustice) ; Mort, Fiona (DHS)  
**Cc:** Rogers, Nancy (DHS) ; Chee, Karen (DHS) ; DHS:PCD Government Relations ; Francis, Annie (DHS)  
**Subject:** FW: Strategic Plan for Aboriginal Affairs - urgent

Please note that I have just been asked by Housing SA if there is a template in relation to the request below.

DPC has advised that "there originally wasn't a template but we have put this one together to make it consistent".

Attached is the modified DPC template for your use.

Thanks

**GREG MYERS**

Principal Coordinator, Strategic Projects

Strategic Coordination  
Office of the Chief Executive  
Department of Human Services

Telephone: (08) 8413 8128  
E-mail: [Greg.Myers@sa.gov.au](mailto:Greg.Myers@sa.gov.au)

Level 8 North East, Riverside  
GPO Box 292  
ADELAIDE SA 5001

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---

**From:** Rogers, Nancy (DHS)  
**Sent:** Monday, 14 May 2018 3:37 PM  
**To:** Wallace, Sue (DHS) <[Sue.Wallace@sa.gov.au](mailto:Sue.Wallace@sa.gov.au)>; Bennett, Rohan (DHS-YouthJustice) <[Rohan.Bennett@sa.gov.au](mailto:Rohan.Bennett@sa.gov.au)>; Mort, Fiona (DHS) <[Fiona.Mort@sa.gov.au](mailto:Fiona.Mort@sa.gov.au)>; Fagan-Schmidt, Phil (DHS) <[Phil.Fagan-Schmidt@sa.gov.au](mailto:Phil.Fagan-Schmidt@sa.gov.au)>  
**Cc:** Boswell, Lois (DHS) <[Lois.Boswell@sa.gov.au](mailto:Lois.Boswell@sa.gov.au)>; Chee, Karen (DHS) <[karen.chee@sa.gov.au](mailto:karen.chee@sa.gov.au)>  
**Subject:** Strategic Plan for Aboriginal Affairs - urgent  
**Importance:** High

Dear all

Please see below – I understand this request reached our Minister's office at 2pm so we are only slightly behind!

Tony has asked that consideration be given to a project in youth justice, jointly between Sue & Rohan. Fiona, can you also consider re Clause 1(1)(e), and Phil, not sure if you wish to put anything up.

Regards



**Nancy Rogers**  
Director, Office of the Chief Executive  
Department of Human Services

Phone 841 38125  
Mobile Clause 6(1)

---

**From:** Biggins, Kelly (DPC)  
**Sent:** Friday, 11 May 2018 2:04 PM  
**To:** Ambler, Ruth (DPC) <[Ruth.Ambler@sa.gov.au](mailto:Ruth.Ambler@sa.gov.au)>; Wilson, Ben (DPC) <[Ben.Wilson@sa.gov.au](mailto:Ben.Wilson@sa.gov.au)>; Gay, Brad (DPC) <[Brad.Gay@sa.gov.au](mailto:Brad.Gay@sa.gov.au)>; Gorvett, Jon (DPC) <[Jon.Gorvett@sa.gov.au](mailto:Jon.Gorvett@sa.gov.au)>; Ali, Jehad (DPC) <[Jehad.Ali@sa.gov.au](mailto:Jehad.Ali@sa.gov.au)>; Mazel, Joslene (DPC) <[Joslene.Mazel2@sa.gov.au](mailto:Joslene.Mazel2@sa.gov.au)>; Balan-Vnuk, Eva (DPC) <[Eva.Balan-Vnuk@sa.gov.au](mailto:Eva.Balan-Vnuk@sa.gov.au)>; Worthington-Eyre, Peter (DPC) <[Peter.Worthington-Eyre@sa.gov.au](mailto:Peter.Worthington-Eyre@sa.gov.au)>; Schell, Jason (DPC) <[Jason.Schell@sa.gov.au](mailto:Jason.Schell@sa.gov.au)>; Louca, Peter (DSD-ARTS) <[Peter.Louca@sa.gov.au](mailto:Peter.Louca@sa.gov.au)>; Manton, Robert (DTF) <[Robert.Manton@sa.gov.au](mailto:Robert.Manton@sa.gov.au)>; Woolhouse, Steven (DPC) <[Steven.Woolhouse@sa.gov.au](mailto:Steven.Woolhouse@sa.gov.au)>  
**Cc:** Robb, Donna (DPC) <[Donna.Robb@sa.gov.au](mailto:Donna.Robb@sa.gov.au)>  
**Subject:** Strategic Plan for Aboriginal Affairs

Hi team,

We have recently been advised that the Premier's Chief of Staff, on behalf of the Premier, has emailed all Minister's regarding the Government's intention to develop a Strategic Plan for Aboriginal Affairs and requested that all agencies submit a list of proposed project proposals. This Plan, while having some key overall objectives, needs to generate practical projects that can be implemented relatively quickly by government agencies and aboriginal communities working together to provide measurable outcomes within a (relatively) short period of time.

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[REDACTED]

We have been advised that projects generated from AARD are not expected to be canvassed by this brief as the Premier already has visibility of these.

Donna Robb will coordinate responses on behalf of DPC. Please ensure any information is provided to her by c.o.b. Thursday 17 May.

Thanks, Kelly

**Kelly Biggins**

Director  
Office of the Chief Executive  
Department of the Premier and Cabinet

Ph: +61 8 84295040

GPO Box 2343 | ADELAIDE SA 5001

[kelly.biggins3@sa.gov.au](mailto:kelly.biggins3@sa.gov.au) | [www.dpc.sa.gov.au](http://www.dpc.sa.gov.au)

Level 16 State Administration Centre, 200 Victoria Square (Tarntanyangga) ADELAIDE SA 5000



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**Braendler, Fiona (DHS)**

---

**From:** DHS:PCD Government Relations  
**Sent:** Friday, 18 May 2018 2:04 PM  
**To:** Myers, Greg (DHS)  
**Subject:** RE: Strategic Plan for Aboriginal Affairs - urgent  
**Attachments:** Aboriginal Affairs Strategy final.docx

Hi Greg,

Please find attached the Strategic Plan for Aboriginal Affairs approved by ED.

Kind regards,  
Joe

---

**From:** Myers, Greg (DHS)  
**Sent:** Wednesday, 16 May 2018 3:24 PM  
**To:** Wallace, Sue (DHS) ; Bennett, Rohan (DHS-YouthJustice) ; Mort, Fiona (DHS)  
**Cc:** Rogers, Nancy (DHS) ; Chee, Karen (DHS) ; DHS:PCD Government Relations ; Francis, Annie (DHS)  
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DPC has advised that "there originally wasn't a template but we have put this one together to make it consistent".

Attached is the modified DPC template for your use.

Thanks

**GREG MYERS**

Principal Coordinator, Strategic Projects

Strategic Coordination  
Office of the Chief Executive  
Department of Human Services

Telephone: (08) 8413 8128  
E-mail: [Greg.Myers@sa.gov.au](mailto:Greg.Myers@sa.gov.au)

Level 8 North East, Riverside  
GPO Box 292  
ADELAIDE SA 5001

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Dear all

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Tony has asked that consideration be given to a project in youth justice, jointly between Sue & Rohan. Fiona, can you also consider re Clause 1(1)(e), and Phil, not sure if you wish to put anything up.

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**Director, Office of the Chief Executive**  
**Department of Human Services**

Phone 841 38125

Mobile Clause 6(1)

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**To:** Ambler, Ruth (DPC) <[Ruth.Ambler@sa.gov.au](mailto:Ruth.Ambler@sa.gov.au)>; Wilson, Ben (DPC) <[Ben.Wilson@sa.gov.au](mailto:Ben.Wilson@sa.gov.au)>; Gay, Brad (DPC) <[Brad.Gay@sa.gov.au](mailto:Brad.Gay@sa.gov.au)>; Gorvett, Jon (DPC) <[Jon.Gorvett@sa.gov.au](mailto:Jon.Gorvett@sa.gov.au)>; Ali, Jihad (DPC) <[Jihad.Ali@sa.gov.au](mailto:Jihad.Ali@sa.gov.au)>; Mazel, Joslene (DPC) <[Joslene.Mazel2@sa.gov.au](mailto:Joslene.Mazel2@sa.gov.au)>; Balan-Vnuk, Eva (DPC) <[Eva.Balan-Vnuk@sa.gov.au](mailto:Eva.Balan-Vnuk@sa.gov.au)>; Worthington-Eyre, Peter (DPC) <[Peter.Worthington-Eyre@sa.gov.au](mailto:Peter.Worthington-Eyre@sa.gov.au)>; Schell, Jason (DPC) <[Jason.Schell@sa.gov.au](mailto:Jason.Schell@sa.gov.au)>; Louca, Peter (DSD-ARTS) <[Peter.Louca@sa.gov.au](mailto:Peter.Louca@sa.gov.au)>; Manton, Robert (DTF) <[Robert.Manton@sa.gov.au](mailto:Robert.Manton@sa.gov.au)>; Woolhouse, Steven (DPC) <[Steven.Woolhouse@sa.gov.au](mailto:Steven.Woolhouse@sa.gov.au)>  
**Cc:** Robb, Donna (DPC) <[Donna.Robb@sa.gov.au](mailto:Donna.Robb@sa.gov.au)>  
**Subject:** Strategic Plan for Aboriginal Affairs

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Thanks, Kelly

## **Kelly Biggins**

Director  
Office of the Chief Executive  
Department of the Premier and Cabinet

Ph: +61 8 84295040  
GPO Box 2343 | ADELAIDE SA 5001  
[kelly.biggins3@sa.gov.au](mailto:kelly.biggins3@sa.gov.au) | [www.dpc.sa.gov.au](http://www.dpc.sa.gov.au)  
Level 16 State Administration Centre, 200 Victoria Square (Tarntanyangga) ADELAIDE SA 5000



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**Braendler, Fiona (DHS)**

---

**From:** Hawkins, Katherine (DHS)  
**Sent:** Friday, 18 May 2018 12:22 PM  
**To:** Chee, Karen (DHS)  
**Cc:** Fagan-Schmidt, Phil (DHS); Myers, Greg (DHS); Rogers, Nancy (DHS); Allen, Jude (DHS)  
**Subject:** RE: SENSITIVE: SA Cabinet - Message to all Ministers - Aboriginal projects for consideration in the new Aboriginal Strategic Plan.  
**Attachments:** Clause 1(1)(e) - Cabinet

Hi Karen,

Following discussion with Nancy and Phil, our view is that the Clause 1(1)(e) is the best proposal to put forward for Housing SA. See attached a proposal as requested.

Clause 1(1)(e)

Happy to discuss,  
 Katherine

## Katherine Hawkins

Director

Strategy & Reporting

**Housing SA**

Department of Human Services

Level 1 South West, Riverside Centre, North Terrace, Adelaide 5000

☎: 08 8207 0560 / Clause 6(1) 📧: [katherine.hawkins@sa.gov.au](mailto:katherine.hawkins@sa.gov.au)

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---

**From:** Fagan-Schmidt, Phil (DHS)  
**Sent:** Wednesday, 16 May 2018 7:19 PM  
**To:** Hawkins, Katherine (DHS)  
**Subject:** Fwd: SENSITIVE: SA Cabinet - Message to all Ministers - Aboriginal projects for consideration in the new Aboriginal Strategic Plan.

Katherine

Can your people please action this.

PFS

Philip Fagan-Schmidt

**EXECUTIVE DIRECTOR**

**HOUSING SA**

Begin forwarded message:

**From:** "Rogers, Nancy (DHS)" <[Nancy.Rogers@sa.gov.au](mailto:Nancy.Rogers@sa.gov.au)>

**Date:** 16 May 2018 at 4:28:21 pm ACST

**To:** "Mort, Fiona (DHS)" <[Fiona.Mort@sa.gov.au](mailto:Fiona.Mort@sa.gov.au)>, "Wallace, Sue (DHS)" <[Sue.Wallace@sa.gov.au](mailto:Sue.Wallace@sa.gov.au)>, "Allen, Jude (DHS)" <[Jude.Allen@sa.gov.au](mailto:Jude.Allen@sa.gov.au)>, "Bennett, Rohan (DHS-YouthJustice)" <[Rohan.Bennett@sa.gov.au](mailto:Rohan.Bennett@sa.gov.au)>, "Fagan-Schmidt, Phil (DHS)" <[Phil.Fagan-Schmidt@sa.gov.au](mailto:Phil.Fagan-Schmidt@sa.gov.au)>

**Cc:** "Marsh, Julie (DHS)" <[Julie.Marsh@dcsi.sa.gov.au](mailto:Julie.Marsh@dcsi.sa.gov.au)>, "Burner, Rhiannon (DHS)" <[Rhiannon.Burner@sa.gov.au](mailto:Rhiannon.Burner@sa.gov.au)>, "Myers, Greg (DHS)" <[Greg.Myers@sa.gov.au](mailto:Greg.Myers@sa.gov.au)>, "Chee, Karen (DHS)" <[karen.chee@sa.gov.au](mailto:karen.chee@sa.gov.au)>, "Boswell, Lois (DHS)" <[Lois.Boswell@sa.gov.au](mailto:Lois.Boswell@sa.gov.au)>, "Harrison, Tony (DHS)" <[Tony.Harrison@sa.gov.au](mailto:Tony.Harrison@sa.gov.au)>

**Subject:** SENSITIVE: SA Cabinet - Message to all Ministers - Aboriginal projects for consideration in the new Aboriginal Strategic Plan.

Dear all

Please see below the official email from the Premier's Chief of Staff requesting summary information on projects which may form part of the Aboriginal Strategic Plan, which I have just received. There has also been some confusion with the interaction with Cabinet office – they are not collating our proposals, but merely wanting to be on top of what we are submitting.

DPC have also now developed a template for submissions (attached).

I understand our current draft proposals are:

-  Clause 1(1)(e) - Cabinet

**Please return the completed template to with draft proposals to Karen Chee by 12 noon Friday 16** so there is time for consideration and prioritisation by the CE and DCE as well as consideration by the Minister.

**Nancy Rogers**  
Director, Office of the Chief Executive  
Department of Human Services

Phone 841 38125

Mobile  Clause 6(1)

---

**From:** Chapman Van Duivenbode, Grace (DPC)

**Sent:** Wednesday, 9 May 2018 1:45 PM

**To:** Hage, Candice (AGD) <[Candice.Hage@sa.gov.au](mailto:Candice.Hage@sa.gov.au)>; Cathro, Vicky (DTF) <[Vicky.Cathro@sa.gov.au](mailto:Vicky.Cathro@sa.gov.au)>; Burge, Elizabeth (Education) <[Elizabeth.Burge@sa.gov.au](mailto:Elizabeth.Burge@sa.gov.au)>; Vounasis, Angela (DTTI) <[Angela.Vounasis3@sa.gov.au](mailto:Angela.Vounasis3@sa.gov.au)>; Higgins, Mandy (DHS) <[Mandy.Higgins@sa.gov.au](mailto:Mandy.Higgins@sa.gov.au)>; Adams, Tania (DIS) <[Tania.Adams@sa.gov.au](mailto:Tania.Adams@sa.gov.au)>; Shaw, Scott (Health) <[Scott.Shaw5@sa.gov.au](mailto:Scott.Shaw5@sa.gov.au)>; Squeo, Vanessa (DEM) <[Vanessa.Squeo3@sa.gov.au](mailto:Vanessa.Squeo3@sa.gov.au)>; Staniford, Elizabeth (DCP) <[Elizabeth.Staniford3@sa.gov.au](mailto:Elizabeth.Staniford3@sa.gov.au)>; Fowler, Paige (PIRSA) <[Paige.Fowler2@sa.gov.au](mailto:Paige.Fowler2@sa.gov.au)>; Smith, Damian (AGD) <[Damian.Smith@sa.gov.au](mailto:Damian.Smith@sa.gov.au)>; Walker, Erin (DEWNR) <[Erin.Walker@sa.gov.au](mailto:Erin.Walker@sa.gov.au)>; Phillips-Wilkinson, Jenna (DPTI) <[Jenna.Phillips-Wilkinson3@sa.gov.au](mailto:Jenna.Phillips-Wilkinson3@sa.gov.au)>

**Subject:** SENSITIVE: SA Cabinet - Message to all Ministers

Good afternoon all,

Please ensure that your Minister receives the below message from James Stevens, Chief of Staff on behalf of the Premier.

To all Ministers,



This Plan, while having some key overall objectives, needs to generate practical projects that can be implemented relatively quickly by government agencies and aboriginal communities working together to provide measurable outcomes within a period of say two years.

The projects should focus on –

- a) Aboriginal economic participation
- b) Service delivery in key areas such as health, education, child protection, justice and the environment that are 'place-based' so they are tailored to local needs and can be implemented in a culturally appropriate manner

I now ask that you request your agencies to submit a list of project proposals by **May 22** to Richard Yeeles, Principal Adviser to the Premier. Each proposal should provide a high level summary of the project, its estimated cost (including an indication of whether funding for the proposal is already provided in the forward estimates) and the outcomes that the project can deliver within two years.

Please direct any queries to myself on **Clause 6(1)**.

James Stevens  
Chief of Staff to the Premier

Regards,  
**Grace Chapman van Duivenbode**  
Cabinet Officer  
Office of the Premier of South Australia  
Level 15, State Administration Centre

T +61 (08) 8429 5076 E [grace.chapmanvanduijenbode2@sa.gov.au](mailto:grace.chapmanvanduijenbode2@sa.gov.au)

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**Braendler, Fiona (DHS)**

---

**From:** Rogers, Nancy (DHS)  
**Sent:** Friday, 18 May 2018 4:20 PM  
**To:** Higgins, Mandy (DHS)  
**Cc:** Harrison, Tony (DHS); Chee, Karen (DHS); Myers, Greg (DHS); Maddeford, Selena (DHS)  
**Subject:** SENSITIVE: SA Cabinet - Message to all Ministers - Aboriginal projects for consideration in the new Aboriginal Strategic Plan.

**Attachments:** [REDACTED] Clause 1(1)(e) - Cabinet

**Importance:** High

Dear Mandy

As discussed this afternoon, please find attached four proposals for consideration under the State Strategic Plan for Aboriginal Affairs. These are:

- [REDACTED] Clause 1(1)(e) - Cabinet

I note these need to be submitted by 22 May – can you follow up with Selena and the Minister as required, and forward to the Richard Yeeles by the due date?

Thank you! (and have a good weekend)

**Nancy Rogers**  
**Director, Office of the Chief Executive**  
**Department of Human Services**

Phone 841 38125

Mobile [REDACTED] Clause 6(1)

---

**From:** Chapman Van Duivenbode, Grace (DPC)  
**Sent:** Wednesday, 9 May 2018 1:45 PM  
**To:** Hage, Candice (AGD) <[Candice.Hage@sa.gov.au](mailto:Candice.Hage@sa.gov.au)>; Cathro, Vicky (DTF) <[Vicky.Cathro@sa.gov.au](mailto:Vicky.Cathro@sa.gov.au)>; Burge, Elizabeth (Education) <[Elizabeth.Burge@sa.gov.au](mailto:Elizabeth.Burge@sa.gov.au)>; Vounasis, Angela (DTTI) <[Angela.Vounasis3@sa.gov.au](mailto:Angela.Vounasis3@sa.gov.au)>; Higgins, Mandy (DHS) <[Mandy.Higgins@sa.gov.au](mailto:Mandy.Higgins@sa.gov.au)>; Adams, Tania (DIS) <[Tania.Adams@sa.gov.au](mailto:Tania.Adams@sa.gov.au)>; Shaw, Scott (Health) <[Scott.Shaw5@sa.gov.au](mailto:Scott.Shaw5@sa.gov.au)>; Squeo, Vanessa (DEM) <[Vanessa.Squeo3@sa.gov.au](mailto:Vanessa.Squeo3@sa.gov.au)>; Staniford, Elizabeth (DCP) <[Elizabeth.Staniford3@sa.gov.au](mailto:Elizabeth.Staniford3@sa.gov.au)>; Fowler, Paige (PIRSA) <[Paige.Fowler2@sa.gov.au](mailto:Paige.Fowler2@sa.gov.au)>; Smith, Damian (AGD) <[Damian.Smith@sa.gov.au](mailto:Damian.Smith@sa.gov.au)>; Walker, Erin (DEWNR) <[Erin.Walker@sa.gov.au](mailto:Erin.Walker@sa.gov.au)>; Phillips-Wilkinson, Jenna (DPTI) <[Jenna.Phillips-Wilkinson3@sa.gov.au](mailto:Jenna.Phillips-Wilkinson3@sa.gov.au)>  
**Subject:** SENSITIVE: SA Cabinet - Message to all Ministers

Good afternoon all,

Please ensure that your Minister receives the below message from James Stevens, Chief of Staff on behalf of the Premier.

To all Ministers,

[REDACTED] Clause 1(1)(e)

This Plan, while having some key overall objectives, needs to generate practical projects that can be implemented relatively quickly by government agencies and aboriginal communities working together to provide measurable outcomes within a period of say two years.

The projects should focus on –

- a) Aboriginal economic participation
- b) Service delivery in key areas such as health, education, child protection, justice and the environment that are 'place-based' so they are tailored to local needs and can be implemented in a culturally appropriate manner

I now ask that you request your agencies to submit a list of project proposals by **May 22** to Richard Yeeles, Principal Adviser to the Premier. Each proposal should provide a high level summary of the project, its estimated cost (including an indication of whether funding for the proposal is already provided in the forward estimates) and the outcomes that the project can deliver within two years.

Clause 1(1)(e)

Please direct any queries to myself on Clause 6(1)

James Stevens  
Chief of Staff to the Premier

Regards,  
**Grace Chapman van Duivenbode**  
Cabinet Officer  
Office of the Premier of South Australia  
Level 15, State Administration Centre

T +61 (08) 8429 5076 E [grace.chapmanvanduivenbode2@sa.gov.au](mailto:grace.chapmanvanduivenbode2@sa.gov.au)

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**Braendler, Fiona (DHS)**

---

**From:** Fletcher, Sam (DHS)  
**Sent:** Tuesday, 31 July 2018 10:38 AM  
**To:** Chee, Karen (DHS)  
**Subject:** FW: SA Aboriginal Action Plan [DLM=For-Official-Use-Only]  
**Attachments:** South Australian Aboriginal Action Plan - Action Proposal.docx; ATT00001.htm; South Australian Aboriginal Affairs Action Plan - Internal Communication - Not for distribution.docx; ATT00002.htm

Hi Karen,

Do you have our original submission?

Sam Fletcher  
 Manager, Executive Services  
**Office of the Chief Executive**  
 Department of Human Services  
 841 39075 Clause 6(1)

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---

**From:** Harrison, Tony (DHS)  
**Sent:** Tuesday, July 31, 2018 10:33 AM  
**To:** Homden, Michael (DHS-YouthJustice) ; Fletcher, Sam (DHS)  
**Cc:** Bennett, Rohan (DHS-YouthJustice) ; Buchan, Michael (Housing)  
**Subject:** Fwd: SA Aboriginal Action Plan [DLM=For-Official-Use-Only]

Michael, re below, owing to changes with the new housing authority, can you pls liaise with Michael Buchan, to coordinate a DHS/HA response on the initiatives that we put forward some months ago,

Clause 1(1)(e)

There is obviously significant time restraints on finalizing the piece of work. Thanks

Regards  
 Tony Harrison

Begin forwarded message:

**From:** "DPC:SMC Secretariat" <[DPCSMCSecretariat@sa.gov.au](mailto:DPCSMCSecretariat@sa.gov.au)>  
**Date:** 31 July 2018 at 10:28:07 am ACST  
**To:** "DL:DPC SMC" <[DLDPSCMC@dpc.sa.gov.au](mailto:DLDPSCMC@dpc.sa.gov.au)>, "Bailey, Naomi (PIRSA)" <[Naomi.Bailey@sa.gov.au](mailto:Naomi.Bailey@sa.gov.au)>, "Chapman, Nicole (Health)" <[Nicole.Chapman@sa.gov.au](mailto:Nicole.Chapman@sa.gov.au)>, "Cogan, Cherry (DIS)" <[Cherry.Cogan@sa.gov.au](mailto:Cherry.Cogan@sa.gov.au)>, "Corletto, Angela (DPC)" <[Angela.Corletto@sa.gov.au](mailto:Angela.Corletto@sa.gov.au)>, "De Blasio, Bianca (DEM)" <[Bianca.DeBlasio@sa.gov.au](mailto:Bianca.DeBlasio@sa.gov.au)>, "Dobie, Angie (Education)" <[Angie.Dobie@sa.gov.au](mailto:Angie.Dobie@sa.gov.au)>, "Edwards, Sue (DPTI)" <[Sue.Edwards2@sa.gov.au](mailto:Sue.Edwards2@sa.gov.au)>, "Giuliani-Solly, Amanda (AGD)" <[Amanda.Giuliani-Solly@sa.gov.au](mailto:Amanda.Giuliani-Solly@sa.gov.au)>, "Hill, Julie (SAPOL)" <[Julie.Hill@police.sa.gov.au](mailto:Julie.Hill@police.sa.gov.au)>, "Hogg, Elkie (DCS)" <[Elkie.Hogg@sa.gov.au](mailto:Elkie.Hogg@sa.gov.au)>, "Kranz, Peta (DHS)" <[peta.kranz@sa.gov.au](mailto:peta.kranz@sa.gov.au)>, "Lardner, Helen (DTF)" <[Helen.Lardner@sa.gov.au](mailto:Helen.Lardner@sa.gov.au)>, "Mackay, Judith

(DCP)" <[Judith.Mackay2@sa.gov.au](mailto:Judith.Mackay2@sa.gov.au)>, "Partou, Anastasia (DEW)" <[Anastasia.Partou@sa.gov.au](mailto:Anastasia.Partou@sa.gov.au)>, "Slattery, Keyta (DTTI)" <[Keyta.Slattery@sa.gov.au](mailto:Keyta.Slattery@sa.gov.au)>  
Cc: "Ballintyne, Karen (DPC)" <[Karen.Ballintyne@sa.gov.au](mailto:Karen.Ballintyne@sa.gov.au)>, "Parker, Kirstie (DPC-AAR)" <[Kirstie.Parker@sa.gov.au](mailto:Kirstie.Parker@sa.gov.au)>  
**Subject: SA Aboriginal Action Plan [DLM=For-Official-Use-Only]**

Dear Chief Executives

The Premier has committed to developing an Action Plan to bring together policies and actions, to deliver practical outcomes for Aboriginal South Australians. It will be delivered over a two-year period, and will assign ministerial and agency responsibility for measurable outcomes, in order to assess where there is progress and where more needs to be done. Attached is an internal communicate that has been approved by the Premier's office, to describe the Premier's intention and expectations in relation to the Action Plan.

As discussed at SMC on 20 July 2018, an SMC subcommittee (which will be chaired by Nerida Saunders, Executive Director, DPC – Aboriginal Affairs and Reconciliation) will be convened to drive the development of the Action Plan. Currently, the subcommittee has representatives from DTF, DPC, DPTI, DEW, Health, AGD, DCP and SAPOL.

As the first step, the subcommittee will assess all project proposals against the Government's Aboriginal Affairs priority areas and a set of agreed parameters, and make a recommendation to SMC about whether a proposal should, or should not, sit within the context of the Action Plan. The final decision will rest with SMC.

Clause 1(1)(e)

[REDACTED]

[REDACTED]

[REDACTED]

You are asked to please review your original proposals against the above, and resubmit if the proposal is deemed to be compliant with these parameters.

It was noted that SMC would refine and finalise a list of proposed Action Plan activities by 17 August 2018, to be provided to the Premier. As such, I ask that you please provide your original or any new proposal, using the attached template, to Kirstie Parker, Director, DPC – Aboriginal Affairs and Reconciliation via email to [Kirstie.Parker@sa.gov.au](mailto:Kirstie.Parker@sa.gov.au) by **close of business on Thursday 2 August 2018**. Following this, the proposals will be provided to the SMC subcommittee for review.

Clause 1(1)(e)

[REDACTED]

A timeline for the development of the Action Plan is contained in the attached.

If you have any questions, please feel welcome to contact Nerida Saunders on 08 8226 8900.

Many thanks

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**Braendler, Fiona (DHS)**

---

**From:** Francis, Annie (DHS)  
**Sent:** Wednesday, 1 August 2018 12:42 PM  
**To:** Chee, Karen (DHS); Tsoundarou, Paul (DHS); Mort, Fiona (DHS); Homden, Michael (DHS-YouthJustice)  
**Cc:** Fletcher, Sam (DHS); Bennett, Rohan (DHS-YouthJustice); Costanzo, Jacqueline (DHS)  
**Subject:** RE: SA Aboriginal Action Plan - URGENT - proposals requested - DUE 10am Thursday 2 August  
**Attachments:** South Australian Aboriginal Action Plan - Action Proposal OFW.docx

Hi, attached is OFW draft proposal for consideration, which is an update on project #1 in the table below.

Kind regards

**Annie Francis**

**Manager-Policy**

**Office for Women**

**Department of Human Services**

T: 08 8303 0924 | F: 8303 0963 | E: [annie.francis@sa.gov.au](mailto:annie.francis@sa.gov.au)

Toll Free: 1800 188 158

**Ground Floor, 101 Grenfell Street Adelaide SA 5000**

Postal: PO Box 292 Adelaide SA 5001

[www.officeforwomen.sa.gov.au](http://www.officeforwomen.sa.gov.au)

For thousands of years Aboriginal people have walked on this land, in their country. Their relationship with the land is at the centre of their lives. I acknowledge the Aboriginal people and their stewardship and spiritual connection with their lands.

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Go green - read on the screen

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**From:** Chee, Karen (DHS)

**Sent:** Tuesday, 31 July 2018 12:37 PM

**To:** Tsoundarou, Paul (DHS) ; Mort, Fiona (DHS) ; Homden, Michael (DHS-YouthJustice)

**Cc:** Francis, Annie (DHS) ; Fletcher, Sam (DHS) ; Bennett, Rohan (DHS-YouthJustice) ; Costanzo, Jacqueline (DHS)

**Subject:** SA Aboriginal Action Plan - URGENT - proposals requested - DUE 10am Thursday 2 August

**Importance:** High

Dear all,

The Senior Management Council is requesting a refined list of proposed Aboriginal Action Plan activities that meet the parameters highlighted below. Further information is in the attached internal communication that is not for wider distribution, please.

Previously, DHS had proposed the following couple of projects:

Description and purpose of Project	Nominating Agency	Project Outcomes	Estimated Cost
------------------------------------	-------------------	------------------	----------------

Clause 1(1)(e) - Cabinet



Could you please assess these projects to see if they meet the stated parameters, and if yes, fill up the attached **Action Proposal** (one for each proposal please).

Alternatively, if you have **any other proposals** that would meet the criteria, happy to receive that too.

Clause 1(1)(e) **Please liaise with other divisions (and departments, if required) and present a coordinated proposal** if the work cuts across various areas.

OCE will consolidate all the proposals and present them to the CE for his consideration and approval before sending them on to DPC.

Unfortunately, this is due within a very short timeframe. Could we please have all your proposals by **10am Thursday 2 August** (they are due to DPC cob the same day and we'll need time to consolidate and get Tony's approval).

Thank you,

Karen

Karen Chee  
**Manager, Strategic Coordination**  
**Office of the Chief Executive**  
Department of Human Services  
Telephone: (08) 8413 9016 /

Clause 6(1)

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---

**From:** Harrison, Tony (DHS)  
**Sent:** Tuesday, July 31, 2018 10:33 AM  
**To:** Homden, Michael (DHS-YouthJustice) <[Michael.Homden@sa.gov.au](mailto:Michael.Homden@sa.gov.au)>; Fletcher, Sam (DHS)

<[Sam.Fletcher@sa.gov.au](mailto:Sam.Fletcher@sa.gov.au)>

**Cc:** Bennett, Rohan (DHS-YouthJustice) <[Rohan.Bennett@sa.gov.au](mailto:Rohan.Bennett@sa.gov.au)>; Buchan, Michael (Housing)

<[Michael.Buchan@sa.gov.au](mailto:Michael.Buchan@sa.gov.au)>

**Subject:** Fwd: SA Aboriginal Action Plan [DLM=For-Official-Use-Only]

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**Date:** 31 July 2018 at 10:28:07 am ACST

**To:** "DL:DPC SMC" <[DLDPSCMC@dpc.sa.gov.au](mailto:DLDPSCMC@dpc.sa.gov.au)>, "Bailey, Naomi (PIRSA)"

<[Naomi.Bailey@sa.gov.au](mailto:Naomi.Bailey@sa.gov.au)>, "Chapman, Nicole (Health)" <[Nicole.Chapman@sa.gov.au](mailto:Nicole.Chapman@sa.gov.au)>, "Cogan,

Cherry (DIS)" <[Cherry.Cogan@sa.gov.au](mailto:Cherry.Cogan@sa.gov.au)>, "Corletto, Angela (DPC)" <[Angela.Corletto@sa.gov.au](mailto:Angela.Corletto@sa.gov.au)>,"

"De Blasio, Bianca (DEM)" <[Bianca.DeBlasio@sa.gov.au](mailto:Bianca.DeBlasio@sa.gov.au)>, "Dobie, Angie (Education)"

<[Angie.Dobie@sa.gov.au](mailto:Angie.Dobie@sa.gov.au)>, "Edwards, Sue (DPTI)" <[Sue.Edwards2@sa.gov.au](mailto:Sue.Edwards2@sa.gov.au)>, "Giuliani-Solly,

Amanda (AGD)" <[Amanda.Giuliani-Solly@sa.gov.au](mailto:Amanda.Giuliani-Solly@sa.gov.au)>, "Hill, Julie (SAPOL)"

<[Julie.Hill@police.sa.gov.au](mailto:Julie.Hill@police.sa.gov.au)>, "Hogg, Elkie (DCS)" <[Elkie.Hogg@sa.gov.au](mailto:Elkie.Hogg@sa.gov.au)>, "Kranz, Peta (DHS)"

<[peta.kranz@sa.gov.au](mailto:peta.kranz@sa.gov.au)>, "Lardner, Helen (DTF)" <[Helen.Lardner@sa.gov.au](mailto:Helen.Lardner@sa.gov.au)>, "Mackay, Judith

(DCP)" <[Judith.Mackay2@sa.gov.au](mailto:Judith.Mackay2@sa.gov.au)>, "Partou, Anastasia (DEW)" <[Anastasia.Partou@sa.gov.au](mailto:Anastasia.Partou@sa.gov.au)>,"

"Slattery, Keyta (DTTI)" <[Keyta.Slattery@sa.gov.au](mailto:Keyta.Slattery@sa.gov.au)>

**Cc:** "Ballintyne, Karen (DPC)" <[Karen.Ballintyne@sa.gov.au](mailto:Karen.Ballintyne@sa.gov.au)>, "Parker, Kirstie (DPC-AAR)"

<[Kirstie.Parker@sa.gov.au](mailto:Kirstie.Parker@sa.gov.au)>

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Many thanks

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## South Australian Aboriginal Affairs Action Plan – Action Proposal

Action	Insert Title
<b>Lead Agency</b> (and contact person)	
<b>Opportunities to collaborate with other agencies?</b> Yes/No. If yes, provide details (including co-contributors e.g. agency, non-government, sector, Aboriginal communities, etc.).	
<b>Description of Action</b> (include location of Action)	
<b>Theme:</b> Economic Participation, Community Development, Better Services (Note: there can be more than one).	
<b>Intended Outcomes:</b> Include details on the current situation, how the Action will deliver the change and any indirect outcomes?	
<b>Is the Action:</b> A new initiative, or building or expanding on existing activity? If expanding on existing activity, provide details of existing activity.	
<b>Is the Action:</b> State-wide, place-based Action, or Action targeting an individual person, organisation or company?	
<b>Delivery Risks:</b> Are there any risks which would inhibit the Action from being delivered?	
<b>Are there Aboriginal economic participation opportunities?</b> (e.g. employment or procurement) Yes / No. If yes, provide details.	
<b>Are there opportunities for Aboriginal people to be involved in decision-making?</b> (e.g. on the design and delivery of the Action) Yes / No. If yes, provide details.	
<b>Is the Action:</b> Deliverable within two-years? Yes / No.	
<b>Key Milestones</b> (KPIs)	
<b>Measurement / Delivery:</b> How will outcomes and success be measured?	
<b>Total Cost of Action</b> (per year)	
<b>Existing Budget:</b> Is the Action entirely or partly within existing resources and budgets? Yes / No. If yes provide details.	
<b>Other Funding:</b> Is the project entirely or wholly contingent on external funding? Yes / No. If yes, provide details.	
<b>Is additional State Government funding required?</b> Yes / No. If yes, provide details.	
<b>Consultation:</b> Level of consultation already undertaken on the proposed Action and responses.	

**Braendler, Fiona (DHS)**

---

**From:** Strathearn, Sarah (DHS-YouthJustice)  
**Sent:** Thursday, 2 August 2018 9:00 AM  
**To:** Chee, Karen (DHS)  
**Cc:** Homden, Michael (DHS-YouthJustice); Bond, Kathy (DHS-YouthJustice); Bennett, Rohan (DHS-YouthJustice)  
**Subject:** RE: SA Aboriginal Action Plan - URGENT - proposals requested - DUE 10am Thursday 2 August  
**Attachments:** South Australian Aboriginal Action Plan - Action Proposal draft .docx

Hi Karen,

Please find the SA Aboriginal Action Plan

Clause 1(1)(e)

Kind regards,

Sarah

**Sarah Strathearn**

Business Change and Transition Manager  
 Strategy, Policy & Reporting  
 Youth Justice

**Department of Human Services**

Level NT South East, Riverside Centre, North Terrace, Adelaide 5000  
 Riverside Tel: 08 8415 4144 AYTC Tel: 08 8169 1464

Email: [sarah.strathearn@sa.gov.au](mailto:sarah.strathearn@sa.gov.au)

*Children and young people in the justice system are inspired to change and positively participate in their community.*

I acknowledge that I work on the traditional country of the Kaurna people of the Adelaide Plains. I recognise and respect their spiritual relationship with their country. I also acknowledge the Kaurna people as the custodians of the greater Adelaide region and that their cultural and heritage beliefs are of continuing importance to the living Kaurna people today.

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---

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Karen

Karen Chee

**Manager, Strategic Coordination**

**Office of the Chief Executive**

Department of Human Services

Telephone: (08) 8413 9016 / Clause 6(1)

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**Cc:** Bennett, Rohan (DHS-YouthJustice) <[Rohan.Bennett@sa.gov.au](mailto:Rohan.Bennett@sa.gov.au)>; Buchan, Michael (Housing) <[Michael.Buchan@sa.gov.au](mailto:Michael.Buchan@sa.gov.au)>  
**Subject:** Fwd: SA Aboriginal Action Plan [DLM=For-Official-Use-Only]

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**From:** "DPC:SMC Secretariat" <[DPCSMCSecretariat@sa.gov.au](mailto:DPCSMCSecretariat@sa.gov.au)>  
**Date:** 31 July 2018 at 10:28:07 am ACST  
**To:** "DL:DPC SMC" <[DLDPSCMC@dpc.sa.gov.au](mailto:DLDPSCMC@dpc.sa.gov.au)>, "Bailey, Naomi (PIRSA)" <[Naomi.Bailey@sa.gov.au](mailto:Naomi.Bailey@sa.gov.au)>, "Chapman, Nicole (Health)" <[Nicole.Chapman@sa.gov.au](mailto:Nicole.Chapman@sa.gov.au)>, "Cogan, Cherry (DIS)" <[Cherry.Cogan@sa.gov.au](mailto:Cherry.Cogan@sa.gov.au)>, "Corletto, Angela (DPC)" <[Angela.Corletto@sa.gov.au](mailto:Angela.Corletto@sa.gov.au)>, "De Blasio, Bianca (DEM)" <[Bianca.DeBlasio@sa.gov.au](mailto:Bianca.DeBlasio@sa.gov.au)>, "Dobie, Angie (Education)" <[Angie.Dobie@sa.gov.au](mailto:Angie.Dobie@sa.gov.au)>, "Edwards, Sue (DPTI)" <[Sue.Edwards2@sa.gov.au](mailto:Sue.Edwards2@sa.gov.au)>, "Giuliani-Solly, Amanda (AGD)" <[Amanda.Giuliani-Solly@sa.gov.au](mailto:Amanda.Giuliani-Solly@sa.gov.au)>, "Hill, Julie (SAPOL)" <[Julie.Hill@police.sa.gov.au](mailto:Julie.Hill@police.sa.gov.au)>, "Hogg, Elkie (DCS)" <[Elkie.Hogg@sa.gov.au](mailto:Elkie.Hogg@sa.gov.au)>, "Kranz, Peta (DHS)" <[peta.kranz@sa.gov.au](mailto:peta.kranz@sa.gov.au)>, "Lardner, Helen (DTF)" <[Helen.Lardner@sa.gov.au](mailto:Helen.Lardner@sa.gov.au)>, "Mackay, Judith (DCP)" <[Judith.Mackay2@sa.gov.au](mailto:Judith.Mackay2@sa.gov.au)>, "Partou, Anastasia (DEW)" <[Anastasia.Partou@sa.gov.au](mailto:Anastasia.Partou@sa.gov.au)>, "Slattery, Keyta (DTTI)" <[Keyta.Slattery@sa.gov.au](mailto:Keyta.Slattery@sa.gov.au)>  
**Cc:** "Ballintyne, Karen (DPC)" <[Karen.Ballintyne@sa.gov.au](mailto:Karen.Ballintyne@sa.gov.au)>, "Parker, Kirstie (DPC-AAR)" <[Kirstie.Parker@sa.gov.au](mailto:Kirstie.Parker@sa.gov.au)>  
**Subject:** SA Aboriginal Action Plan [DLM=For-Official-Use-Only]

Dear Chief Executives

The Premier has committed to developing an Action Plan to bring together policies and actions, to deliver practical outcomes for Aboriginal South Australians. It will be delivered over a two-year period, and will assign ministerial and agency responsibility for measurable outcomes, in order to assess where there is progress and where more needs to be done. Attached is an internal



communiqué that has been approved by the Premier's office, to describe the Premier's intention and expectations in relation to the Action Plan.

As discussed at SMC on 20 July 2018, an SMC subcommittee (which will be chaired by Nerida Saunders, Executive Director, DPC – Aboriginal Affairs and Reconciliation) will be convened to drive the development of the Action Plan. Currently, the subcommittee has representatives from DTF, DPC, DPTI, DEW, Health, AGD, DCP and SAPOL.

As the first step, the subcommittee will assess all project proposals against the Government's Aboriginal Affairs priority areas and a set of agreed parameters, and make a recommendation to SMC about whether a proposal should, or should not, sit within the context of the Action Plan. The final decision will rest with SMC.

Clause 1(1)(e)

[REDACTED]

[REDACTED]

[REDACTED]

You are asked to please review your original proposals against the above, and resubmit if the proposal is deemed to be compliant with these parameters.

It was noted that SMC would refine and finalise a list of proposed Action Plan activities by 17 August 2018, to be provided to the Premier. As such, I ask that you please provide your original or any new proposal, using the attached template, to Kirstie Parker, Director, DPC – Aboriginal Affairs and Reconciliation via email to [Kirstie.Parker@sa.gov.au](mailto:Kirstie.Parker@sa.gov.au) by **close of business on Thursday 2 August 2018**. Following this, the proposals will be provided to the SMC subcommittee for review.

Clause 1(1)(e)

A timeline for the development of the Action Plan is contained in the attached.

If you have any questions, please feel welcome to contact Nerida Saunders on 08 8226 8900.

Many thanks

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**Braendler, Fiona (DHS)**

---

**From:** Francis, Annie (DHS)  
**Sent:** Thursday, 2 August 2018 10:43 AM  
**To:** Chee, Karen (DHS); Roe, Miranda (DHS)  
**Subject:** RE: SA Aboriginal Action Plan - URGENT - proposals requested - DUE 10am Thursday 2 August

All good from OFW.

Thanks ANNIE

---

**From:** Chee, Karen (DHS)  
**Sent:** Thursday, 2 August 2018 10:22 AM  
**To:** Roe, Miranda (DHS) ; Francis, Annie (DHS)  
**Subject:** RE: SA Aboriginal Action Plan - URGENT - proposals requested - DUE 10am Thursday 2 August

Apologies, I have found the answer for the second question, which was in the initial project proposals.

Based on how the proposal was written, I would suggest we go with the wider proposal (also guided by our original)

Clause 1(1)(e) - Cabinet

Are there any issues with this?

Thanks  
 Karen

---

**From:** Chee, Karen (DHS)  
**Sent:** Thursday, 2 August 2018 10:16 AM  
**To:** Roe, Miranda (DHS) <[Miranda.Roe@sa.gov.au](mailto:Miranda.Roe@sa.gov.au)>; Francis, Annie (DHS) <[Annie.Francis@sa.gov.au](mailto:Annie.Francis@sa.gov.au)>  
**Subject:** RE: SA Aboriginal Action Plan - URGENT - proposals requested - DUE 10am Thursday 2 August

Hi Annie, Miranda,

With the OfW proposal, can you confirm please:

- [REDACTED] Clause 1(1)(e)

Can you let me know asap please.

Thanks  
 Karen

---

**From:** Roe, Miranda (DHS)  
**Sent:** Thursday, 2 August 2018 9:22 AM  
**To:** Chee, Karen (DHS) <[karen.chee@sa.gov.au](mailto:karen.chee@sa.gov.au)>  
**Cc:** Tsoundarou, Paul (DHS) <[Paul.Tsoundarou@sa.gov.au](mailto:Paul.Tsoundarou@sa.gov.au)>; Francis, Annie (DHS) <[Annie.Francis@sa.gov.au](mailto:Annie.Francis@sa.gov.au)>; Costanzo, Jacqueline (DHS) <[Jacqueline.Costanzo@sa.gov.au](mailto:Jacqueline.Costanzo@sa.gov.au)>  
**Subject:** SA Aboriginal Action Plan - URGENT - proposals requested - DUE 10am Thursday 2 August

Hi Karen

I have attached 3 proposals.

I know Annie Francis had already forwarded the OFW proposal. I have taken the liberty of making a few minor edits to that proposal to achieve consistency with the other two and to show the link the OFW proposal to the Clause 1(1)(e) [REDACTED] proposal.

Regards

Miranda

**Dr Miranda Roe** | Director, Strategic Policy  
Community Services

p: (08) 8415 4364 | m: Clause 6(1)

Department of Human Services | South Australian Government | [www.dhs.sa.gov.au](http://www.dhs.sa.gov.au)

Location: Level 8 NW, Riverside Building, North Tce, ADELAIDE SA 5000 | Postal Address: GPO Box 292, ADELAIDE SA 5001

**Braendler, Fiona (DHS)**

---

**From:** Harrison, Tony (DHS)  
**Sent:** Thursday, 2 August 2018 1:52 PM  
**To:** Chee, Karen (DHS)  
**Cc:** Fletcher, Sam (DHS)  
**Subject:** Re: SA Aboriginal Action Plan project proposals

Fine tsk

Regards  
Tony Harrison

On 2 Aug 2018, at 10:52 am, Chee, Karen (DHS) <[karen.chee@sa.gov.au](mailto:karen.chee@sa.gov.au)> wrote:

Hi Tony,

We have received 4 proposals (attached):

Clause 1(1)(e)

**Do you approve all 4 proposals being submitted to DPC-AAR for consideration? In particular, are there any issues with proposing item 4?**

Thanks

Karen

Karen Chee

**Manager, Strategic Coordination**

**Office of the Chief Executive**

Department of Human Services

Telephone: (08) 8413 9016 / ( Clause 6(1)

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**Braendler, Fiona (DHS)**

---

**From:** Chee, Karen (DHS)  
**Sent:** Thursday, 2 August 2018 4:29 PM  
**To:** Strathearn, Sarah (DHS-YouthJustice); Bennett, Rohan (DHS-YouthJustice); Homden, Michael (DHS-YouthJustice); Bond, Kathy (DHS-YouthJustice); Francis, Annie (DHS); Roe, Miranda (DHS); Marsh, Julie (DHS); Costanzo, Jacqueline (DHS); Tsoundarou, Paul (DHS)  
**Cc:** Fletcher, Sam (DHS)  
**Subject:** FW: SA Aboriginal Action Plan [DLM=For-Official-Use-Only]  
**Attachments:** Clause 1(1)(e)

Hi all,

Attached for your records are the final versions of the project proposals that have been submitted to DPC-AAR.

I just made minor edits (correct name of department, not refer to “collaboration” between divisions when it’s all within our department, writing out numbers in full etc) but thought you might like to have the full set of proposals.

Thanks again for your quick action on this. Will let you know once we hear more from SMC about next steps.

Cheers  
 Karen

---

**From:** Chee, Karen (DHS)  
**Sent:** Thursday, 2 August 2018 4:19 PM  
**To:** Parker, Kirstie (DPC-AAR)  
**Cc:** Kranz, Peta (DHS)  
**Subject:** RE: SA Aboriginal Action Plan [DLM=For-Official-Use-Only]

Hi Kirstie,

Please find attached four project proposals from the Department of Human Services:

- Clause 1(1)(e) - Cabinet

Kind regards  
 Karen

Karen Chee  
**Manager, Strategic Coordination**  
**Office of the Chief Executive**  
 Department of Human Services  
 Telephone: (08) 8413 9016 /

Clause 6(1)

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Begin forwarded message:

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**Date:** 31 July 2018 at 10:28:07 am ACST  
**To:** "DL:DPC SMC" <[DLDPSCMC@dpc.sa.gov.au](mailto:DLDPSCMC@dpc.sa.gov.au)>, "Bailey, Naomi (PIRSA)" <[Naomi.Bailey@sa.gov.au](mailto:Naomi.Bailey@sa.gov.au)>, "Chapman, Nicole (Health)" <[Nicole.Chapman@sa.gov.au](mailto:Nicole.Chapman@sa.gov.au)>, "Cogan, Cherry (DIS)" <[Cherry.Cogan@sa.gov.au](mailto:Cherry.Cogan@sa.gov.au)>, "Corletto, Angela (DPC)" <[Angela.Corletto@sa.gov.au](mailto:Angela.Corletto@sa.gov.au)>, "De Blasio, Bianca (DEM)" <[Bianca.DeBlasio@sa.gov.au](mailto:Bianca.DeBlasio@sa.gov.au)>, "Dobie, Angie (Education)" <[Angie.Dobie@sa.gov.au](mailto:Angie.Dobie@sa.gov.au)>, "Edwards, Sue (DPTI)" <[Sue.Edwards2@sa.gov.au](mailto:Sue.Edwards2@sa.gov.au)>, "Giuliani-Solly, Amanda (AGD)" <[Amanda.Giuliani-Solly@sa.gov.au](mailto:Amanda.Giuliani-Solly@sa.gov.au)>, "Hill, Julie (SAPOL)" <[Julie.Hill@police.sa.gov.au](mailto:Julie.Hill@police.sa.gov.au)>, "Hogg, Elkie (DCS)" <[Elkie.Hogg@sa.gov.au](mailto:Elkie.Hogg@sa.gov.au)>, "Kranz, Peta (DHS)" <[peta.kranz@sa.gov.au](mailto:peta.kranz@sa.gov.au)>, "Lardner, Helen (DTF)" <[Helen.Lardner@sa.gov.au](mailto:Helen.Lardner@sa.gov.au)>, "Mackay, Judith (DCP)" <[Judith.Mackay2@sa.gov.au](mailto:Judith.Mackay2@sa.gov.au)>, "Partou, Anastasia (DEW)" <[Anastasia.Partou@sa.gov.au](mailto:Anastasia.Partou@sa.gov.au)>, "Slattery, Keyta (DTTI)" <[Keyta.Slattery@sa.gov.au](mailto:Keyta.Slattery@sa.gov.au)>  
**Cc:** "Ballintyne, Karen (DPC)" <[Karen.Ballintyne@sa.gov.au](mailto:Karen.Ballintyne@sa.gov.au)>, "Parker, Kirstie (DPC-AAR)" <[Kirstie.Parker@sa.gov.au](mailto:Kirstie.Parker@sa.gov.au)>  
**Subject:** SA Aboriginal Action Plan [DLM=For-Official-Use-Only]

Dear Chief Executives

The Premier has committed to developing an Action Plan to bring together policies and actions, to deliver practical outcomes for Aboriginal South Australians. It will be delivered over a two-year period, and will assign ministerial and agency responsibility for measurable outcomes, in order to assess where there is progress and where more needs to be done. Attached is an internal communicate that has been approved by the Premier's office, to describe the Premier's intention and expectations in relation to the Action Plan.

As discussed at SMC on 20 July 2018, an SMC subcommittee (which will be chaired by Nerida Saunders, Executive Director, DPC – Aboriginal Affairs and Reconciliation) will be convened to drive the development of the Action Plan. Currently, the subcommittee has representatives from DTF, DPC, DPTI, DEW, Health, AGD, DCP and SAPOL.

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Clause 1(1)(e)

[REDACTED]

[REDACTED]

[REDACTED]

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You are asked to please review your original proposals against the above, and resubmit if the proposal is deemed to be compliant with these parameters.

It was noted that SMC would refine and finalise a list of proposed Action Plan activities by 17 August 2018, to be provided to the Premier. As such, I ask that you please provide your original or any new proposal, using the attached template, to Kirstie Parker, Director, DPC – Aboriginal Affairs and Reconciliation via email to [Kirstie.Parker@sa.gov.au](mailto:Kirstie.Parker@sa.gov.au) by **close of business on Thursday 2 August 2018**. Following this, the proposals will be provided to the SMC subcommittee for review.

Clause 1(1)(e)

A timeline for the development of the Action Plan is contained in the attached.

If you have any questions, please feel welcome to contact Nerida Saunders on 08 8226 8900.

Many thanks

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**Braendler, Fiona (DHS)**

---

**From:** DHS:PCD Government Relations  
**Sent:** Wednesday, 22 August 2018 3:27 PM  
**To:** Chee, Karen (DHS)  
**Subject:** FW: URGENT due 4pm - Sensitive: SA Cabinet - SA Aboriginal Affairs Action Plan  
**Attachments:** SMC Paper - Attachment 1 - SMC Decisions.docx

Hi Karen,

Please find attached.

Kind regards,  
 Joe


---

**From:** Chee, Karen (DHS)  
**Sent:** Wednesday, 22 August 2018 11:48 AM  
**To:** DHS:PCD Government Relations ; Costanzo, Jacqueline (DHS) ; Tsoundarou, Paul (DHS) ; DHS:Youth Justice Governance ; Bennett, Rohan (DHS-YouthJustice) ; Strathearn, Sarah (DHS-YouthJustice) ; Bond, Kathy (DHS-YouthJustice) ; Francis, Annie (DHS)  
**Cc:** Rogers, Nancy (DHS)  
**Subject:** URGENT due 4pm - Sensitive: SA Cabinet - SA Aboriginal Affairs Action Plan

Hi all,

Please find attached SMC's decisions in relation to proposed actions for the SA Aboriginal Affairs Action Plan. Those relevant to DHS are as follows:

Clause 1(1)(e)




Please let me have any comments by **4pm today** as responses beyond COB today will not be included in DPC-AAR's list for the Premier's consideration.

Thanks  
 Karen

Karen Chee  
**Manager, Strategic Coordination**  
**Office of the Chief Executive**  
 Department of Human Services  
 Telephone: (08) 8413 9016 /

Clause 6(1)



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---

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**Sent:** Friday, 17 August 2018 4:48 PM  
**To:** DL:DPC SMC <[DLDPSCMC@dpc.sa.gov.au](mailto:DLDPSCMC@dpc.sa.gov.au)>  
**Cc:** DL:DPC SMC Assistants <[DLDPSCMCAssistants@dpc.sa.gov.au](mailto:DLDPSCMCAssistants@dpc.sa.gov.au)>; Saunders, Nerida (DPC-AAR) <[Nerida.Saunders@sa.gov.au](mailto:Nerida.Saunders@sa.gov.au)>; Parker, Kirstie (DPC-AAR) <[Kirstie.Parker@sa.gov.au](mailto:Kirstie.Parker@sa.gov.au)>; Watson, Lucinda (DPC-AAR) <[Lucinda.Watson@sa.gov.au](mailto:Lucinda.Watson@sa.gov.au)>; Robb, Donna (DPC) <[Donna.Robb@sa.gov.au](mailto:Donna.Robb@sa.gov.au)>; Ballintyne, Karen (DPC) <[Karen.Ballintyne@sa.gov.au](mailto:Karen.Ballintyne@sa.gov.au)>  
**Subject:** Sensitive: SA Cabinet - SA Aboriginal Affairs Action Plan

Good afternoon

I refer to this morning's SMC Strategic Discussion.

Attached is the updated table, setting out SMC's decisions and discussion in relation to Actions proposed for inclusion in the SA Aboriginal Affairs Action Plan.

You are asked to please review the information contained in the table for accuracy. Where possible, please also provide any additional information highlighted in the comments in the right-hand column. Please provide further information or edits by way of tracked changes to the attached document, to Kirstie Parker via email to [Kirstie.Parker@sa.gov.au](mailto:Kirstie.Parker@sa.gov.au) by **COB Monday 20 August**. Aboriginal Affairs and Reconciliation will continue to work with agencies after this date to finalise the information for inclusion in the Action Plan.

We respectfully suggest that no additional activity be proposed at this stage, as there will be no further opportunity for activity to be considered by the SMC Subcommittee or SMC. Where a new Action is identified, please contact Kirstie Parker via email, or by telephoning 08 8429 3157.

Many thanks  
Deahna

**Deahna Haltis**  
Principal Adviser  
Office of the Chief Executive  
Department of the Premier and Cabinet  
(08) 8429 5047

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**Braendler, Fiona (DHS)**

---

**From:** Bond, Kathy (DHS-YouthJustice)  
**Sent:** Wednesday, 22 August 2018 4:02 PM  
**To:** Chee, Karen (DHS)  
**Cc:** Homden, Michael (DHS-YouthJustice); Bennett, Rohan (DHS-YouthJustice); Strathearn, Sarah (DHS-YouthJustice)  
**Subject:** FW: URGENT due 4pm - Sensitive: SA Cabinet - SA Aboriginal Affairs Action Plan  
**Attachments:** SMC Paper - Attachment 1 - SMC Decisions - YJ contribution 20180822.docx

Hi Karen

Youth Justice contribution attached, approved by Michael Homden, Executive Director.

If you have any queries, please do not hesitate to contact me.

Kind regards

**Kathy Bond** | Principal Policy Officer  
 Youth Justice  
 Department of Human Services  
 T | 08 8207 0429 E | [kathy.bond2@sa.gov.au](mailto:kathy.bond2@sa.gov.au)  
 (not available Mondays)



I acknowledge that I work on the traditional country of the Kaurna people of the Adelaide Plains. I recognise and respect their cultural heritage, beliefs and relationship with the land. I acknowledge that they are of continuing importance to the Kaurna people living today.

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Clause 1(1)(e)

[REDACTED]

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Thanks  
Karen

Karen Chee  
**Manager, Strategic Coordination**  
**Office of the Chief Executive**  
Department of Human Services  
Telephone: (08) 8413 9016 / [REDACTED]

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**Sent:** Friday, 17 August 2018 4:48 PM  
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**Cc:** DL:DPC SMC Assistants <[DLDPSCSMCAssistants@dpc.sa.gov.au](mailto:DLDPSCSMCAssistants@dpc.sa.gov.au)>; Saunders, Nerida (DPC-AAR) <[Nerida.Saunders@sa.gov.au](mailto:Nerida.Saunders@sa.gov.au)>; Parker, Kirstie (DPC-AAR) <[Kirstie.Parker@sa.gov.au](mailto:Kirstie.Parker@sa.gov.au)>; Watson, Lucinda (DPC-AAR) <[Lucinda.Watson@sa.gov.au](mailto:Lucinda.Watson@sa.gov.au)>; Robb, Donna (DPC) <[Donna.Robb@sa.gov.au](mailto:Donna.Robb@sa.gov.au)>; Ballintyne, Karen (DPC) <[Karen.Ballintyne@sa.gov.au](mailto:Karen.Ballintyne@sa.gov.au)>  
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Many thanks

Deahna

**Deahna Haltis**

Principal Adviser

Office of the Chief Executive

Department of the Premier and Cabinet

(08) 8429 5047

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**Braendler, Fiona (DHS)**

---

**From:** Chee, Karen (DHS)  
**Sent:** Wednesday, 22 August 2018 4:31 PM  
**To:** Parker, Kirstie (DPC-AAR)  
**Cc:** Watson, Lucinda (DPC-AAR); Rogers, Nancy (DHS); Kranz, Peta (DHS)  
**Subject:** RE: Sensitive: SA Cabinet - SA Aboriginal Affairs Action Plan  
**Attachments:** SMC Paper - Attachment 1 - SMC Decisions - DHS contribution 20180822.docx

Dear Kirstie,

Please find attached DHS's comments on the Aboriginal Affairs Action Plan. Clause 1(1)(e)

I understand that Michael Homden, ED Youth Justice, has also been speaking to Nerida on the Clause 1(1)(e).

Apologies for the lateness in getting this back to you. Please let me know if you require any further information.

Kind regards  
 Karen

Karen Chee  
**Manager, Strategic Coordination**  
**Office of the Chief Executive**  
 Department of Human Services  
 Telephone: (08) 8413 9016 / Clause 6(1)

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**Cc:** DL:DPC SMC Assistants ; Saunders, Nerida (DPC-AAR) ; Parker, Kirstie (DPC-AAR) ; Watson, Lucinda (DPC-AAR) ; Robb, Donna (DPC) ; Ballintyne, Karen (DPC)  
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We respectfully suggest that no additional activity be proposed at this stage, as there will be no further opportunity for activity to be considered by the SMC Subcommittee or SMC. Where a new Action is identified, please contact Kirstie Parker via email, or by telephoning 08 8429 3157.

Many thanks

Deahna

**Deahna Haltis**

Principal Adviser

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