



Our ref: DHS/18/08963
Your ref: 7008833

Ms Nat Cook MP
Member for Hurtle Vale
PO Box 158
WOODCROFT SA 5162

Office of the Chief Executive
Level 8 North
Riverside Building
North Terrace
Adelaide SA 5000

GPO Box 292
Adelaide SA 5001

DX115

Tel: 08 8413 9050
Fax: 08 8413 9002

ABN 11 525 031 744

Sent by email: tristan.rust@parliament.sa.gov.au

Dear Ms Cook

I refer to your three applications under the *Freedom of Information Act 1991* (the Act), received by the Department of Human Services (DHS) on 25 July 2018, seeking access to:

- *Since 17 March 2018, copies of all minutes, briefings, and any other correspondence, hard-copy or electronic, regarding all machinery of government changes between/to the Chief Executive and/or the office of the Minister for Human Services and/or the Minister's office.*
- *Since 17 March 2018, copies of all minutes, briefings, and any other correspondence, hard-copy or electronic, regarding all machinery of government changes between/to the Chief Executive and/or the office of the Minister for Human Services and/or the Minister's office and/or the interim Chief Executive of the South Australian Housing Authority, Mr Michael Buchan.*
- *Since 17 March 2018, copies of all minutes, briefings, and any other correspondence, hard-copy or electronic, regarding all machinery of government changes between/to the Chief Executive and/or the office of the Minister for Human Services and/or the Minister's office and/or the former Chief Executive of Renewal SA, Mr John Hanlon.*

On 16 August, your office agreed to merging these three applications into one application with the following scope:

Since 17 March 2018, copies of all minutes, briefings, and any other correspondence, hard copy or electronic, regarding all machinery of government changes:

1. *to the Chief Executive of the Department of Human Services from any of the following parties;*
 - a. *Minister for Human Services/Office of the Minister for Human Services*
 - b. *Chief Executive of Renewal SA, John Hanlon*
 - c. *interim Chief Executive of Housing Authority, Michael Buchan, or*
2. *from the Chief Executive of the Department of Human Services to any of the following parties;*
 - a. *Minister for Human Services/Office of the Minister for Human Services*
 - b. *Chief Executive of Renewal SA, John Hanlon*
 - c. *interim Chief Executive of Housing Authority, Michael Buchan*

Unfortunately, DHS was unable to make a determination on your application within the 30 days, therefore it is considered to be a 'deemed refusal' under section 19(2)(b) of the Act. However, DHS has continued to process your application outside of this timeframe. Section 19(2)(a) of the Act provides that an agency can release documents outside of the thirty-day timeframe, and this is still taken to be a determination under the Act.

Sixteen documents were located that fit within the scope of your request and I have determined as follows:

- eight documents are to be released in full
- five documents are to be released in part, and
- access is refused to three documents.

Please find enclosed a copy of the documents released, and a document schedule containing a brief description of each document and determination in summary form.

Documents 1, 6, 9, 11, and 12 contain information relating to the personal affairs of third parties. I consider that it would be unreasonable to disclose this information, and determine the information exempt pursuant to clause 6(1) of Schedule 1 of the Act. In accordance with section 20(4) of the Act, I consider that you would wish for access to the rest of the documents after exempt information is removed, and am therefore releasing these documents to you in part.

Documents 14, 15 and 16 were prepared as part of the State budget process, and their release would disclose details concerning deliberations of Cabinet. I have therefore determined these documents exempt pursuant to clause 1(1)(e) of Schedule 1 to the Act.

If you are dissatisfied with my determination, you can seek an internal review by writing to the Chief Executive, DHS, as the Principal Officer of the agency. Your request should be sent within 30 days of your receipt of this letter.

In accordance with the requirements of Premier and Cabinet Circular PC045, details of your FOI application, and the documents to which you are given access, may/will be published on the agency's disclosure log. A copy of PC045 can be found at <http://dpc.sa.gov.au/what-we-do/services-for-government/premier-and-cabinet-circulars>.

If you have any questions in relation to this matter, please contact Fiona Braendler, Senior FOI Officer, on telephone 8413 9094 or by email at DHSFreedomofInformation@sa.gov.au. If you disagree with publication, you will need to advise the Senior FOI Officer within two weeks of the date of this determination.

Yours sincerely



Matthew Schutz
ACCREDITED FOI OFFICER

20 / 11 / 2018

SCHEDULE OF DOCUMENTS – DHS/18/08963

Freedom of information application from Ms Nat Cook MP seeking access to:

Since 17 March 2018, copies of all minutes, briefings, and any other correspondence, hard copy or electronic, regarding all machinery of government changes:

- 1 *to the Chief Executive of the Department of Human Services from any of the following parties;*
 - a *Minister for Human Services/Office of the Minister for Human Services*
 - b *Chief Executive of Renewal SA, John Hanlon*
 - c *interim Chief Executive of Housing Authority, Michael Buchan, or*
- 2 *from the Chief Executive of the Department of Human Services to any of the following parties;*
 - a *Minister for Human Services/Office of the Minister for Human Services*
 - b *Chief Executive of Renewal SA, John Hanlon*
 - c *interim Chief Executive of Housing Authority, Michael Buchan*

No	Author	Addressee	Date	Description of document	Determination	Reason
1.	Nancy Rogers (DHS)	John Hanlon (RSA)	23/3/2018	Email – Access to Renewal SA housing briefs for Minister for Human Services	Released in part	Exempt clause 6(1) – personal affairs
2.				Minute – South Australian Housing Trust March 2018 – Machinery of Government Changes	Released in full	
3.	John Hanlon (RSA)	Tony Harrison (DHS)	27/3/2018	South Australian Housing Trust March 2018 Machinery of Government Changes	Released in full	
4.	John Hanlon (RSA)	Tony Harrison (DHS)	3/4/2018	Email – DHS emails	Released in full	
5.	Philip-Fagan Schmidt (DHS)	Minister Lensink	11/4/2018	Minister's meeting – 11 April 2018 – Agenda	Released in full	
6.				Attachment to document 5 – Agenda Item – Parameters for a new housing Authority amalgamating Housing SA and Renewal SA	Released in part	Exempt clause 6(1) – personal affairs
7.				Attachment to document 6 – Attachment 1	Released in full	
8.				Attachment to document 6 – Attachment 2	Released in full	
9.				Attachment to document 5 – Agenda Item – MOG Update – SAHT Functions to transfer from Renewal SA to Housing SA	Released in part	Exempt clause 6(1) – personal affairs
10.	Tony Harrison (DHS)	John Hanlon (Renewal SA)	12/4/2018	18TDHS/190 – Proposed Functions for Transfer from Renewal SA to Department of Human Services – March 2018 Machinery of Government	Released in full	
11.	Catherine Burgess (DHS)	Minister Lensink	2/5/2018	18MSHO/0290 Member of Public – Liberal Government's Public Housing Policy	Released in part	Exempt clause 6(1) – personal affairs
12.				Attachment to document 11 – 18MSHO/0290 – Letter from Minister Lensink	Released in part	Exempt clause 6(1) – personal affairs

SCHEDULE OF DOCUMENTS – DHS/18/08963

No	Author	Addressee	Date	Description of document	Determination	Reason
13.	Tony Harrison (DHS)	Michael Buchan (RSA)	9/5/2018	Email – no subject	Released in full	
14.	Michael Cerna (DHS)	Minister Lensink	16/5/2018	18TDHS/757 – 2018-19 Agency Statements – DHS Program and Sub-Program Structure	Refused in full	Exempt clause 1(1)(e) – Cabinet
15.				Attachment to document 15 – Minute from Minister Lensink to CE DTF	Refused in full	Exempt clause 1(1)(e) – Cabinet
16.				Attachment to document 15 – 2018-19 Agency Statements – Review of Program and Sub-program structure	Refused in full	Exempt clause 1(1)(e) – Cabinet

From: [Harrison, Tony \(DHS\)](#)
To: [Kranz, Peta \(DHS\)](#)
Subject: FW: Access to Renewal SA Housing briefs for Minister for Human Services - Cabinet in Confidence
Date: Tuesday, 28 August 2018 8:14:20 AM

Tony Harrison
Chief Executive
Department of Human Services

From: Rogers, Nancy (DCSI)
Sent: Friday, 23 March 2018 3:09 PM
To: Hanlon, John (Renewal SA)
Cc: Harrison, Tony (DCSI) ; Ager, Rose (Renewal SA) ; Wisgard, Eric (Renewal SA)
Subject: Access to Renewal SA Housing briefs for Minister for Human Services - Cabinet in Confidence

Hi John

I am writing on behalf of Tony Harrison.

Following the Premier's announcement yesterday of changed Housing arrangements and the gazettal of legislation, the Minister for Human Services requires access to all information in the IGBs prepared by Renewal SA that relate to Housing matters.

Cabinet Office have advised that they cannot provide these documents, but that either you may provide them to us for our CE to provide to the Minister, or she can seek them from Minister Knoll. Our preference is that we provide them to her (seems easier).

Can you therefore authorise for them to be sent to us – or advise if there are any concerns.

Regards and thanks

Nancy Rogers
Director, Office of the Chief Executive
Department for Communities and Social Inclusion
Phone 841 38125
Mobile **Clause 6(1)**



Government
of South Australia

Minister for Human Services

MINUTES forming ENCLOSURE

18TDCSI/533

TO JOHN HANLON, CHIEF EXECUTIVE, RENEWAL SA

**RE SOUTH AUSTRALIAN HOUSING TRUST (SAHT) MARCH 2018
MACHINERY OF GOVERNMENT CHANGES**

On 22 March 2018, the Premier issued various Machinery of Government instructions to the Senior Management Council including the following matters relevant to our respective agencies:

- The Department for Communities and Social Inclusion will be renamed the Department of Human Services. In addition to its current functions, responsibilities for housing will be returned to this Department, from Renewal SA
- Renewal SA will no longer have responsibility for housing stock. This will transfer to the Minister for Human Services and the Minister's designated Department.

The Gazette Notice, also dated 22 March 2018, further instructed that *'the assets, rights and liabilities of the former body corporate known as the Minister for Housing and Urban Development (as they relate to SAHT) are vested in and attached to the Minister for Human Services so that assets, rights and liabilities appropriate to particular responsibilities or functions vest in, or attach to, the appropriate body corporate'*.

With your agreement, I propose to implement the Premier's directions as follows:

- Renewal SA and Housing SA develop a detailed Machinery of Government plan by 27 April 2018, ready for authorisation through the DPC established Machinery of Government process.
- The Plan to be guided by the Machinery of Government Principles issued by DPC.
- The Chief Executives of the Department of Human Services and Renewal SA Chief Executives nominate a lead Executive to develop and deliver the Machinery of Government changes. The Department of Human Services will be represented by Philip Fagan-Schmidt, Executive Director, Housing SA.
- Matters which cannot be agreed through that process be escalated to Chief Executives.
- To assist Department of Human Services to effectively and practically discharge its new responsibilities between now and full implementation of the

Plan, I would ask that Renewal SA will make available senior staff from the areas of community housing, finance, board support and capital programs to meet with the Executive Director, Housing SA on a weekly basis.

- A jointly agreed Staff and External Communications Plan be developed and jointly implemented.
- To give effect to the Premier's instruction that "reporting lines through intended Chief Executives should occur immediately," I propose that until the MOG is formally finalised all day-to-day matters flowing from and impacting on the South Australian Housing Trust flow from Renewal SA to DHS and the Minister for Human Services as required. You may wish to consider the most practical day-to-day arrangements further and I'd be happy to have that discussion.

I understand that Renewal SA is willing to continue to provide secretarial, procedural and operational services to support the SAHT Board until the MOG is formalised.

Thank you for your support on this matter. Please let me know if you wish to discuss any of these matters.



Tony Harrison
CHIEF EXECUTIVE
DEPARTMENT OF HUMAN SERVICES

23 / 3 / 2018

**RenewalSA**

people partnerships progress

Ref: A1159745

Urban Renewal Authority
trading as Renewal SA
Level 9 (West) Riverside Centre
North Terrace, Adelaide SA 5000
GPO Box 698, Adelaide SA 5001
ABN: 86 832 349 553

T 08 8207 1300
F 08 8207 1301
E renewalsa.info@sa.gov.au
W www.renewalsa.sa.gov.au

Tony Harrison
Chief Executive
Department of Human Services
Level 8
Riverside Centre
North Terrace
ADELAIDE SA 5000

Dear Mr Harrison *Tony.***South Australian Housing Trust March 2018 Machinery of Government changes**

Thank you for your minute dated 23 March 2018 regarding the recent machinery of government changes which include the transfer of responsibility for housing stock from Renewal SA to the Minister for Human Services and the renamed Department of Human Services.

The lead Executive for Renewal SA will be Michael Buchan, General Manager, Housing Strategy and Development.

I look forward to receiving further information on a proposed machinery of government plan which will need to be developed in accordance with our respective Ministers' directions.

Yours sincerely

John Hanlon
CHIEF EXECUTIVE

27/3/2018**Government of
South Australia**

From: [Harrison, Tony \(DHS\)](#)
To: [Kranz, Peta \(DHS\)](#)
Subject: FW: DHS emails
Date: Tuesday, 28 August 2018 8:13:44 AM
Attachments: [image001.jpg](#)
[image002.jpg](#)
[image003.jpg](#)

Tony Harrison
 Chief Executive
 Department of Human Services

From: Hanlon, John (Renewal SA)
Sent: Tuesday, 3 April 2018 12:56 PM
To: Harrison, Tony (DHS)
Cc: Buchan, Michael (Renewal SA) ; Vasilevski, Georgina (Renewal SA)
Subject: Fwd: DHS emails

Hi Tony,

Attached is an example of an email address that has changed Renewal SA staff to a DHS titles. This change apparently occurred over the weekend and has impacted on about half of the staff in Renewal SA. This has caused considerable concern to a number of staff. As you are aware we have not commenced the process of MOG changes and at this point we do not even know the identity of the individual staff that will be impacted by the changes. I understand that that some people are very keen to implement the changes but we must be very careful not to run ahead of the appropriate processes that need to be put in place to address the needs of both agencies.

I would request that you instruct your IT Unit to reverse the decision to change email addresses of Renewal SA staff and reinstate their current email address until we have completed the MOG process and actually know the identity of the staff who are transferring to DHS. Thanks John

John Hanlon
 Chief Executive
 Renewal SA

Begin forwarded message:

From: "Vasilevski, Georgina (Renewal SA)" <Georgina.Vasilevski@sa.gov.au>
Date: 3 April 2018 at 12:41:11 pm ACST
To: "Hanlon, John (Renewal SA)" <John.Hanlon@sa.gov.au>
Subject: Fwd: DHS emails

From: Noone, Joe (Renewal SA)
Sent: Tuesday, 3 April 2018 11:58 AM
To: Buchan, Michael (Renewal SA) <Michael.Buchan@sa.gov.au>; Tyler, Courtney (Renewal SA) <Courtney.Tyler3@sa.gov.au>
Subject: DHS emails

Michael,

Just wanted to bring to your attention that DCSI/Housing SA have updated something on their IT system to show their email addresses as from Last Name, First name and then in bracket (DHS), for some reason this changed has impacted about half my team (those that were HSA in past)

This is happening automatically and externals with receive this, in the case below Julie emailed Matthew at Unity new leases.

Have included example below, in an added bonus many of the names seem to be cut off

Joe



Joe Noone
 Manager, Industry Partnerships
joe.noone@sa.gov.au
 Ph: 8207 0785
www.renewalsa.sa.gov.au



Level 9 (West), Riverside Centre, North Terrace,
Adelaide, South Australia 5000
GPO Box 698, Adelaide 5001

This e-mail may contain confidential information, which may be legally privileged. Only the intended recipient(s) may access, use, distribute or copy this e-mail. If this e-mail is received in error, please inform the sender by return e-mail and delete the original. It is the recipient's responsibility to check the e-mail and any attached files for viruses. In order to comply with Renewal SA's statutory obligations, e-mail messages sent by Renewal SA may be monitored or accessed by Renewal SA staff other than the sender.
Think before you print – consider the environment



Government of South Australia

Department of Human Services

**Meeting with Minister Lensink
Level 12, 1 King William Street, Adelaide**

Chief Executive, Department of Human Services

Meeting Date: Wednesday 11 April, 11am – 12pm

Location: Level 12 South, 1 King William Street, Adelaide

Attendees: Tony Harrison, Chief Executive
Lois Boswell, Deputy Chief Executive
Phil Fagan-Schmidt, Executive Director, Housing SA
Nancy Rogers, Director, Office of the Chief Executive

ITEMS OF BUSINESS

1.	Election Commitment: Parameters for a new Housing Authority amalgamating Housing SA and Renewal SA.	Phil Fagan Schmidt	Paper attached
2.	SAHT functions to transfer in MOG	Phil Fagan-Schmidt	Paper attached
3.	Election Commitment: Condition Assessment for SAHT properties	Phil Fagan-Schmidt	Paper attached
4.	Screening and backlog	Tony Harrison	Paper attached
5.	Peak body funding	Nancy Rogers	Paper attached
6.	Hutt St Centre – Informal Discussion	Nancy Rogers	No paper required



MINISTER FOR HUMAN SERVICES MEETING		
AGENDA ITEM		
TITLE OF PAPER:	Parameters for a new housing authority amalgamating Housing SA and Renewal SA.	
MEETING DATE	11 / 04 /2018	DISCUSSION
KEY POINTS	<ul style="list-style-type: none"> The Government has committed to establishing the parameters for a new housing authority amalgamating the functions of Housing SA and Renewal SA. The Department has prepared an overview of a range of options for the design of a new authority for your consideration. The Department's preferred approach is Option 3 as it provides the greatest degree of efficiency and effectiveness, consistent with the Premier's directions, while providing independent performance advice to the Minister. 	

Minister's Comments:

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BACKGROUND

The Government has committed to establishing the parameters for a new housing authority amalgamating the functions of Housing SA and Renewal SA. A summary of the existing governance arrangements for the South Australian Housing Trust (SAHT) is provided in Attachment 1, and a comparison of housing authority governance arrangements operating interstate is provided in Attachment 2.

DISCUSSION

As requested, this paper has been prepared to provide options for the design of a new authority for your consideration.

The options presented are consistent with the Premier's directions for Chief Executives to report to one Minister and that re-organisation supports an efficient and effective delivery of the Government's agenda.

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OPTIONS FOR CONSIDERATION

Option 1: Retain the SAHT but reconstitute its governance

The functions and governance of the SAHT could be amended to reflect the contemporary priorities of the Government, examples of this could include:

- a) expanded scope across the housing continuum including increasing partnerships in the supply of affordable and market home ownership and rental, contributing to government investment and priorities in land use planning and infrastructure development, or
- b) further focus on the coordination and delivery of housing and related support services to those experiencing the greatest risk and vulnerability within the community and in need of intensive support to live independently in the community, integrating with whole of government investment and priorities in social welfare and human services.

As an immediate measure, you could use your existing powers under Section 28 of the *South Australian Housing Trust Act 1995* (SAHT Act) by issuing a statement setting objectives, targets or goals that the SAHT is to pursue. The membership of the current SAHT Board concludes 30 June 2018 and your appointment of its membership could reflect these amended priorities.

In the longer term, amendment of the SAHT Act would embed the Government's intended aims of the new authority.

Option 2 – Separate the functions of the SAHT

The functions and governance of the SAHT could be separated with policy, funding and contract responsibilities undertaken by DHS, and service delivery activities undertaken by the new authority. The new authority would be created with its own discrete reporting arrangements to the CE and/or Minister.

This option addresses issues raised by some members of the community housing sector, that there is a perception of conflict when SAHT is both a provider and funder of services.

However, the separation would create governance challenges, such as reduced governance and leadership for the provision of housing advice and cross-sector service coordination.

As an immediate measure, a statement of parameters for the new authority would be drafted for your presentation to Cabinet and implementation would require amendment of the SAHT Act.

Option 3: Align all SAHT functions within DHS

The functions and governance of the SAHT could be aligned within the Department of Human Services to provide better integration of services and protection for those most vulnerable in our communities, this could be realised as:

- a) All housing functions of the SAHT are incorporated within the Department's governance, while maintaining its status as an Authority. This ensures the accountability of the CE, DHS to the Minister for all housing and related services functions alongside their accountability for other areas of the portfolio ensuring a coordinated response.
- b) To recognise the Government's desire to achieve improvements in service quality and service outcomes within the housing sector, the model proposed in option 3a could be augmented with an independent Authority to provide analysis and advice on the matters such as system performance, structural reforms, and service quality. An independent analysis body could be utilised to oversee high priority projects, such as the progression of the election commitment to engage the Australian Housing and Urban Renewal Institute to audit the state's current housing assets and map future demand.

As an immediate measure, this would be achieved by appointing DHS executives to the SAHT Board.

In the medium term, the new independent Authority could be created by regulation with parameters set out by the Government.

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SUMMARY OF OPTIONS

	Single accountability for housing services	Single accountability for human services	Requires legislative amendment	Timeframe	Retains PNFC	Applied Elsewhere
1: Reconstitute SAHT governance	Yes	No	Maybe	3 to 6 months	Yes	
2: Separate functions of SAHT	No	No	Yes	12 to 18 months	Yes	
3a: Align SAHT within DHS 3b: Establish independent housing advisory Authority	Yes	Yes	No	2 to 4 months	Yes	Western Australia and Victoria

Division	Housing SA Executive Director Office				
Executive Director	Philip Fagan-Schmidt		signature		09/04/18
Chief Executive	Tony Harrison		signature		09/04/18

ATTACHMENTS

1. Summary of the existing governance arrangements for the South Australian Housing Trust (SAHT)
2. Comparison of housing authority governance arrangements operating interstate

Contact Officer: Philip Fagan-Schmidt

Clause 6(1)

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ATTACHMENT 1: OVERVIEW OF EXISTING SAHT GOVERNANCE ARRANGEMENTS

The South Australian Housing Trust (SAHT) is the principal property and tenancy manager of public housing in the State. The SAHT is responsible for the administration of the *South Australian Housing Trust Act 1995* (the SAHT Act), the *South Australian Co-operative and Community Housing Act 1991* (SACCH Act), and the *Community Housing Providers (National Law) (South Australia) Act 2013*.

The SAHT is established under the SAHT Act and is managed by the SAHT Board of Management. The SAHT Board, through the SAHT Act, is responsible to the Minister for overseeing the operations of the SAHT. To effect its responsibilities under the Acts the SAHT engages the Urban Renewal Authority, trading as Renewal SA and the Department of Human Services (DHS) to deliver a range of housing options for residents of South Australia. Renewal SA are responsible for the SAHT assets and strategic asset management. The current focus being on urban regeneration, initiatives that address housing affordability and growth of the community housing sector.

The South Australian Housing Trust (SAHT) facilitates a range of housing options for South Australians through its stewardship of the State's public and Aboriginal housing stock of approximately 38,000 dwellings and through the delivery of other housing related services to South Australians. Housing SA and Renewal SA act on behalf of the SAHT Board to undertake the functions of the SAHT Act and other relevant legislation and to carry out the objectives and policies of the Government.

Key objectives of the Trust include:

- Help people to secure and maintain affordable and appropriate public and private rental housing.
- Focus on high quality services to those who are most vulnerable or at risk in our society.
- Provide a wide range of products and services to people to help make connections between them and the places they live, delivered by a number of government and non-government providers working in partnership.
- Support the Commonwealth Government in the delivery of various National Partnership Agreements.
- Assist the State Government in the growth and accessibility of the community housing sector.
- Acceleration of urban renewal through ongoing partnerships and engagement with industry, not-for-profit and community housing sectors.
- Regeneration of neighbourhoods to meet future community needs.

Service Agreements

Operationally the SAHT delivers services under Section 17 of the SAHT Act, through two Service Level Administrative Arrangements (SLAAs) with Renewal SA and DHS - Housing SA. The SLAAs were approved by Government in December 2014. The SLAAs set out the services, obligations of each party, duration of the SLAA, and the administration of the SLAAs.

Public Non-Financial Corporation status

The SAHT entity is a public non-financial corporation which provides the following benefits:

- enabling the Authority to gain budget approvals across multiple years to support long-term capital development activities
- ensuring some of the financial activities of the Authority do not affect the General Government ledger.

ATTACHMENT 2: OVERVIEW OF HOUSING GOVERNANCE ARRANGEMENTS IN OTHER JURISDICTIONS

Victoria	<p>The <i>Housing Act 1983</i> is the legislation specific to the Victorian public housing system. A primary objective of the Act is to ensure every person has adequate and appropriate housing. The Director for Housing, who sits within the Department of Health and Human Services (DHHS) is the landlord for all of Victoria's public housing. The Director of Housing entity is a public non-financial corporation that is incorporated within financial reporting for the DHHS.</p>
New South Wales	<p>The Land and Housing Corporation (LAHC) is a statutory body that has ownership and management of NSW Government social housing assets and operate under the portfolio and direction of the Minister for Family and Community Services and Minister for Social Housing.</p> <p>The LAHC is a public trading enterprise responsible for administering the <i>Housing Act 2001</i>. They are a related entity to the NSW Department of Family and Community Services (FACS). NSW also has an Aboriginal Housing Office that is a separate statutory body that is responsible for developing affordable and culturally appropriate housing and employment opportunities for Aboriginal people.</p> <p>LAHC engage FACS to undertake tenancy management services including establishing and maintaining tenancies, management of tenant complaints and appeals, collection of rent and other charges, investigation of and drafting of responses to Ministerial and other enquiries relating to delivery of services.</p>
Queensland	<p>Government-provided social housing services sit under the Department of Housing and Public Works. The Department consists of 5 divisions: Housing and Homelessness Services; Queensland Government Procurement; Public Works and Asset Management; Building Industry and Policy; and Corporate Services. There is additionally an Aboriginal and Torres Strait Islander Strategy Unit that reports directly to the Director-General.</p> <p>The Minister of Housing and Public Works administers the <i>Housing Act 2003</i> that seeks to improve access to safe, secure, appropriate and affordable housing, and help build sustainable communities.</p>
Western Australia	<p>The Housing Authority, part of the Department of Communities, is the provider of public housing in Western Australia. The Housing Authority is a statutory authority established under the <i>Housing Act 1980</i> that reports to the Minister for Housing. The Housing Authority manages and oversees the social housing system, delivers special-purpose housing for people with specific needs, develops land and constructs developments, provides finance and home-ownership options.</p>



MINISTER FOR HUMAN SERVICES MEETING		
AGENDA ITEM		
TITLE OF PAPER:	MOG Update: SAHT Functions to transfer from Renewal SA to Housing SA	
MEETING DATE	11 / 04 / 2018	DISCUSSION
KEY POINTS	<ul style="list-style-type: none"> The South Australian Housing Trust functions to transfer from Renewal SA to Housing SA have been proposed and are subject to final agreement between the Chief Executives of DHS and Renewal SA. Following the agreement of these functions by the Chief Executives, staff performing these functions will be identified and notified of the requirement to transfer. The agencies are working to affect this transfer by 30 June 2018 as directed by the Premier. 	

Minister's Comments:

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BACKGROUND

The Department for Human Services (DHS) and Renewal SA have reached in principle agreement to governance arrangements to affect the Machinery of Government (MoG) instructions issued by the Premier for responsibilities for housing to be returned from Renewal SA to DHS.

The agencies will work with the whole of government MoG taskforce to coordinate these changes and provide input into the Cabinet submission to issue the necessary legal instruments to affect the transfer of responsibilities.

DISCUSSION

In line with Machinery of Government processes, Renewal SA and Housing SA representatives have met to identify the South Australian Housing Trust functions to transfer from Renewal SA to Housing SA. Subject to your comfort with the proposed scope a list of proposed functions to transfer will be prepared by the Chief Executive of DHS seeking the Chief Executive of Renewal SA formal agreement. These include:

- Advice to the Minister for Human Services and SAHT Board on housing supply and renewal strategy;
- Provision of asset management, maintenance and renewal strategies for SAHT assets;



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- Capital development programs for SAHT assets;
- Undertaking sales of SAHT assets;
- Undertaking acquisitions of land and property assets to form part of SAHT assets;
- The development and delivery of projects to renew the SAHT's housing stock;
- Initiatives to increase the supply of affordable housing in South Australia;
- Enhancement of the long-term financial viability of social and affordable housing;
- Management of not-for-profit community housing contracts and growth strategies including transfer; and
- SAHT's service agreement administration, financial management and reporting.

Following the Chief Executives' agreement of the functions, staff performing these functions will be identified and notified of the requirement to transfer from Renewal SA to Housing SA. Staff affected by the transfer will be provided with detailed information regarding the transfer process. Communication with staff and the housing sector will be coordinated across the agencies, with DHS taking the lead. The agencies are working to affect this transfer by 30 June 2018 as directed by the Premier.

The transfer of functions will support the Government's commitment to establish a new authority and a separate briefing to progress this work has been prepared for your consideration.

Housing SA			
Executive Director	Phil Fagan-Schmidt	 signature	09/04/18
Chief Executive	Tony Harrison	 signature	09/04/18

ATTACHMENTS: Nil

Contact Officer:	Alice Lawson, Director Business Improvement
	Clause 6(1)

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Government
of South Australia

Department of Human Services

MINUTES forming ENCLOSURE

18TDHS/190

TO JOHN HANLON, CHIEF EXECUTIVE, RENEWAL SA

**RE PROPOSED FUNCTIONS FOR TRANSFER FROM RENEWAL SA TO
DEPARTMENT OF HUMAN SERVICES - MARCH 2018 MACHINERY OF GOVERNMENT**

Thank you for your response on 27 March 2018 confirming arrangements for the proposed machinery of government plan. Philip Fagan Schmidt and Michael Buchan have met and discussed the following functions for transfer. I have also met with the Minister for Human Services to discuss the transfer of these functions. She has confirmed her intent for progressing the government's housing agenda, with housing as part of the Department of Human Services reporting direct to her as Minister.

I now write to seek your formal agreement so that the next step of the transfer of relevant staff from Renewal SA to the Department of Human Services can progress.

The proposed functions for transfer from Renewal SA to the Department of Human Services are consistent with the Service Level Agreement and previous machinery of government functions transferred and include:

- advice to the Minister for Human Services and SAHT Board on housing supply and renewal strategy;
- provision of asset management, maintenance and renewal strategies for SAHT assets;
- capital development programs for SAHT assets;
- undertaking sales of SAHT assets;
- undertaking acquisitions of land and property assets to form part of SAHT assets
- the development and delivery of projects to renew the SAHT's housing stock
- initiatives to increase the supply of affordable housing in South Australia;
- enhancement of the long-term financial viability of social and affordable housing;
- management of not-for-profit community housing contracts and growth strategies including transfers; and
- SAHT's service agreement administration, financial management and reporting.

Please provide confirmation of your agreement.

I have asked DHS to coordinate communication with staff and the housing sector between our agencies, to ensure consistency of message is maintained through this process and that it is undertaken sensitively acknowledging the strong contributions of our respective agencies.



Tony Harrison
CHIEF EXECUTIVE

12 / 4 / 2018

Copy to: Michael Buchan, & General Manager, Property Management & Philip Fagan Schmidt, Executive Director Housing SA



TO MINISTER FOR HUMAN SERVICES

RE: [REDACTED] – LIBERAL GOVERNMENT'S PUBLIC HOUSING POLICY

Decision/action required by: Not applicable

Reason: Not applicable

Recommendation	Response
1. That you NOTE [REDACTED] email to the Adelaide Electoral Office on 10 March 2018 regarding the future of public housing following the Liberal's election commitment to establish a new housing authority.	Approved / Not Approved / Noted
2. That you APPROVE the response to [REDACTED] (attached).	Approved / Not Approved / Noted

Comments:	<p style="text-align: center;">----- Hon Michelle Lensink MLC / / 2018</p>
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KEY POINTS

- [REDACTED] emailed the Hon Rachel Sanderson MP on 10 March 2018 to enquire about the Liberal Government's policy for public housing.
- [REDACTED] noted the election commitment to establish the parameters for a new housing authority, bringing together the functions of Housing SA and Renewal SA.
- [REDACTED] is a Housing SA tenant and is concerned about what this will mean for her future housing stability.

DISCUSSION

[REDACTED] was housed in a property at [REDACTED] in 1994 and has ongoing tenure. [REDACTED] is aware of the Liberal Government's election commitment to set up a new housing authority, and is concerned for what that means for existing tenants like her.

The SAHT, which is managed by the SAHT Board of Management, owns and holds the State's public housing on behalf of the Crown.

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The announcement regarding a new housing authority may cause apprehension and uncertainty for public housing tenants, staff, key stakeholders and the broader community.

You have recently formed a project group to work through the intricacies of these Machinery of Government changes. This group may elect to formulate a communications strategy to ensure open communication with relevant stakeholders, including tenants, to advise of the benefits to them in the fulfilment of the election commitment.

BUDGET

Are there financial implications

No

MEDIA/SENSITIVE:

No

Division	Housing SA		
Director	Katherine Hawkins	 signature	27/4/18
Executive Director	Philip Fagan-Schmidt	 signature	30/4/18
Chief Executive	Tony Harrison	 signature	2/5/18 date

ATTACHMENTS

1. Draft reply to [REDACTED]

Contact Officer:	Catherine Burgess, Manager, Strategic Policy and Projects 820 70179 / Catherine.burgess@sa.gov.au
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**Government
of South Australia**

Minister for Human Services

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Adelaide SA 5000
GPO Box 2832
Adelaide SA 5001
DX 115
Tel 08 8463 6560
Fax 08 8463 4480

18MSHO/0290



Dear [REDACTED]

Thank you for your email to the Hon Rachel Sanderson MP about the Government's plan for public housing. Ms Sanderson has forwarded your email to me as Minister for Human Services.

As you have noted, the Liberal Party announced our intention to establish the parameters for a new housing authority that amalgamates the functions of Housing SA and Renewal SA.

This commitment relates to the governance of housing matters; it will not affect your individual security as a tenant. However, I hope that better arrangements will result in better services to clients and the community.

The government will communicate more information about the new authority to tenants, customers and the general public when details are finalised.

Yours sincerely

Hon Michelle Lensink MLC
MINISTER FOR HUMAN SERVICES

/ / 2018



From: [Harrison, Tony \(DHS\)](#)
To: [Kranz, Peta \(DHS\)](#)
Subject: FW:
Date: Tuesday, 28 August 2018 8:10:59 AM

Tony Harrison
Chief Executive
Department of Human Services

-----Original Message-----

From: Harrison, Tony (DHS)
Sent: Wednesday, 9 May 2018 3:29 PM
To: Buchan, Michael (Renewal SA) <Michael.Buchan@sa.gov.au>
Subject:

Michael, touching base to see how things are progressing with project work and querying whether it would be timely to catch up again thanks,

Regards
Tony Harrison